Secretary 15

Natural Resources

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Service Area

Statewide Agricultural and Urban Nonpoint Source Water Quality Improvements

Objective

Improve and protect water quality, especially in the Chesapeake Bay and the Southern Rivers.

Measure #1

We will, in conjunction with private and public partners, prevent nitrogen and phosphorus from entering the Bay and its tributaries annually from nonpoint sources.

Key Measure		Measure Type		Preferred Trend	
	X	Outcome		Up	

Measure Methodology

Currently DCR tracks and reports implementation of nonpoint source best management practices (BMPs) annually to the Environmental Protection Agency - Chesapeake Bay Program Office (CBPO) who runs the Watershed Model utilizing the updated list of implemented BMPs. DCR is required to report annual raw data progress to the CBPO by July 15 of each year for the previous calendar year with results available from EPA in September or October. This same process is used in Maryland and Pennsylvania. From this data, the annual progress toward meeting the reduction target for that year is determined. The baseline was established based on average BMP reductions achieved during the four year period, 2001-2004. The annual target was established based on estimated reductions to be achieved with anticipated levels of state water quality improvement funding. Achieving this target will depend upon several factors including those outside of DCR's control such as model assumptions, variations of weather patterns particularly rainfall amounts and intensity as well as the implementation service delivery systems at local and state levels and the levels of voluntary participation. DCR will continue working with CBPO on the next version of the Watershed Model that will cover the entire state of Virginia to include the southern rivers and Atlantic coastal areas. Once developed, the new version may make it possible to estimate and calculate these performance measures statewide.

Measure Baseline

Value	Date	Description
441,000	12/30/2004	441,000 pounds per year in CY 2001 through 2004 average
		(nitrogen 350,000 pounds and phosphorus 91,000 pounds).
Measure Target Value	Date	Description
1,044,000	12/30/2006	1,044,000 pounds (nitrogen 734,000 pounds and phosphorus
		310,000 pounds).

Measure Data

Year	Annual Measure		
2001	816,302		
2002	-813,183		
2003	713,462		
2004	1,043,751		
2005	416,522		
2006			
2007			
2008			

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Explanatory Note

These results are based on the calendar year, not the fiscal year. Variability of the results from year to year are an artifact of the evolving Watershed Model assumptions utilized by EPA to account for nonpoint source reductions in all three Bay states. The results for this measure reflect the way the EPA multi-state Chesapeake Bay Program model views the best management practices that are implemented. Actual reductions of these practices is greater than those numbers resulting from the model results. DCR is working with the EPA multi-state Chesapeake Bay Program to improve the model so it more accurately reflects the nutrient reductions associated with the practices implemented. DCR and its partners continue to increase the number of best management practices implemented and the acreages treated by those practices.

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Department of	f Conservation & Recreation (199)	

Service Area

Statewide Agricultural and Urban Nonpoint Source Water Quality Improvements

Objective

Improve and protect water quality, especially in the Chesapeake Bay and the Southern Rivers.

Measure #2

Pounds of nitrogen prevented from entering the Bay and its tributaries annually.

Key Measure	Measure Type		Preferred Trend	
	Outcome		Up	

Measure Methodology

Currently DCR tracks and reports implementation of nonpoint source best management practices (BMPs) annually to the Environmental Protection Agency - Chesapeake Bay Program Office (CBPO) who runs the Watershed Model utilizing the updated list of implemented BMPs. DCR is required to report annual raw data progress to the CBPO by July 15 of each year for the previous calendar year with results available from EPA in September or October. This same process is used in Maryland and Pennsylvania. From this data, the annual progress toward meeting the reduction target for that year is determined. The baseline was established based on average BMP reductions achieved during the four year period, 2001-2004. The annual target was established based on estimated reductions to be achieved with anticipated levels of state water quality improvement funding. Achieving this target will depend upon several factors including those outside of DCR's control such as model assumptions, variations of weather patterns particularly rainfall amounts and intensity as well as the implementation service delivery systems at local and state levels and the levels of voluntary participation. DCR will continue working with CBPO on the next version of the Watershed Model that will cover the entire state of Virginia to include the southern rivers and Atlantic coastal areas. Once developed, the new version may make it possible to estimate and calculate these performance measures statewide.

Measure Baseline

Value	Date	Description
350,000	12/30/2004	350,000 lbs. (an average of 2001, 2002, 2003, and 2004)
Measure Target Value	Date	Description
734,000	12/30/2006	734,000 lbs

Measure Data

Year	Annual Measure		
2001	754,363		
2002	-694,413		
2003	602,339		
2004	734,363		
2005	401,360		
2006			
2007			
2008			

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Explanatory Note

These results are based on the calendar year, not the fiscal year. Variability of the results from year to year are an artifact of the evolving Watershed Model assumptions utilized by EPA to account for nonpoint source reductions in all three Bay states. The results for this measure reflect the way the EPA multi-state Chesapeake Bay Program model views the best management practices that are implemented. Actual reductions of these practices is greater than those numbers resulting from the model results. DCR is working with the EPA multi-state Chesapeake Bay Program to improve the model so it more accurately reflects the nutrient reductions associated with the practices implemented. DCR and its partners continue to increase the number of best management practices implemented and the acreages treated by those practices.

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Service Area

Statewide Agricultural and Urban Nonpoint Source Water Quality Improvements

Objective

Improve and protect water quality, especially in the Chesapeake Bay and the Southern Rivers.

Measure #3

Pounds of phosphorus prevented from entering the Bay and its tributaries annually.

Key Measure	Measure Type	Preferred Trend
	Outcome	Up

Measure Methodology

Currently DCR tracks and reports implementation of nonpoint source best management practices (BMPs) annually to the Environmental Protection Agency - Chesapeake Bay Program Office (CBPO) who runs the Watershed Model utilizing the updated list of implemented BMPs. DCR is required to report annual raw data progress to the CBPO by July 15 of each year for the previous calendar year with results available from EPA in September or October. This same process is used in Maryland and Pennsylvania. From this data, the annual progress toward meeting the reduction target for that year is determined. The baseline was established based on average BMP reductions achieved during the four year period, 2001-2004. The annual target was established based on estimated reductions to be achieved with anticipated levels of state water quality improvement funding. Achieving this target will depend upon several factors including those outside of DCR's control such as model assumptions, variations of weather patterns particularly rainfall amounts and intensity as well as the implementation service delivery systems at local and state levels and the levels of voluntary participation. DCR will continue working with CBPO on the next version of the Watershed Model that will cover the entire state of Virginia to include the southern rivers and Atlantic coastal areas. Once developed, the new version may make it possible to estimate and calculate these performance measures statewide.

Measure Baseline

Value	Date	Description
91,000	12/30/2004	91,000 lbs (an average of 2001, 2002, 2003, and 2004)
Measure Target Value	Date	Description
310,000	12/30/2006	310,000 lbs

Measure Data

Year	Annual Measure		
2001	61,939		
2002	-118,770		
2003	111,123		
2004	309,724		
2005	15,162		
2006			
2007			
2008			

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Explanatory Note

These results are based on the calendar year, not the fiscal year. Variability of the results from year to year are an artifact of the evolving Watershed Model assumptions utilized by EPA to account for nonpoint source reductions in all three Bay states. The results for this measure reflect the way the EPA multi-state Chesapeake Bay Program model views the best management practices that are implemented. Actual reductions of these practices is greater than those numbers resulting from the model results. DCR is working with the EPA multi-state Chesapeake Bay Program to improve the model so it more accurately reflects the nutrient reductions associated with the practices implemented. DCR and its partners continue to increase the number of best management practices implemented and the acreages treated by those practices.

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Denartment	of Conservation & Recreation (199)	

Service Area

Statewide Agricultural and Urban Nonpoint Source Water Quality Improvements

Objective

Improve and protect water quality, especially in the Chesapeake Bay and the Southern Rivers.

Measure #4

Tons of sediment prevented from entering the Bay and its tributaries annually.

Key Measure Type		Preferred Trend	
	Outcome	Up	

Measure Methodology

Currently DCR tracks and reports implementation of nonpoint source best management practices (BMPs) annually to the Environmental Protection Agency - Chesapeake Bay Program Office (CBPO) who runs the Watershed Model utilizing the updated list of implemented BMPs. DCR is required to report annual raw data progress to the CBPO by July 15 of each year for the previous calendar year with results available from EPA in September or October. This same process is used in Maryland and Pennsylvania. From this data, the annual progress toward meeting the reduction target for that year is determined. The baseline was established based on average BMP reductions achieved during the four year period, 2001-2004. The annual target was established based on estimated reductions to be achieved with anticipated levels of state water quality improvement funding. Achieving this target will depend upon several factors including those outside of DCR's control such as model assumptions, variations of weather patterns particularly rainfall amounts and intensity as well as the implementation service delivery systems at local and state levels and the levels of voluntary participation. DCR will continue working with CBPO on the next version of the Watershed Model that will cover the entire state of Virginia to include the southern rivers and Atlantic coastal areas. Once developed, the new version may make it possible to estimate and calculate these performance measures statewide.

Measure Baseline

Value	Date	Description
41,700	12/30/2004	41,700 tons (an average of 2001, 2002, 2003, and 2004)
Measure Target Value	Date	Description
89,000	12/30/2006	89,000 tons

Measure Data

Year	Annual Measure		
2001	50,889		
2002	7,310		
2003	19,594		
2004	89,003		
2005	34,406		
2006			
2007			
2008			

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Explanatory Note

These results are based on the calendar year, not the fiscal year. Variability of the results from year to year are an artifact of the evolving Watershed Model assumptions utilized by EPA to account for nonpoint source reductions in all three Bay states. The results for this measure reflect the way the EPA multi-state Chesapeake Bay Program model views the best management practices that are implemented. Actual reductions of these practices is greater than those numbers resulting from the model results. DCR is working with the EPA multi-state Chesapeake Bay Program to improve the model so it more accurately reflects the nutrient reductions associated with the practices implemented. DCR and its partners continue to increase the number of best management practices implemented and the acreages treated by those practices.

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Secretary 15	Natural Resources	kbs
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Service Area

Statewide Agricultural and Urban Nonpoint Source Water Quality Improvements

Objective

Improve and protect water quality, especially in the Chesapeake Bay and the Southern Rivers.

Measure #5

Number of nonpoint source water quality impairments treated to improve impaired waters.

Key Measure	Measure Type		Preferred Trend
	Outcome		Up

Measure Methodology

TMDL implementation plans identify specific BMP strategies to correct impairments (e.g. bacteria levels above water quality standards) which are causing waters to be on the impaired waters list. DCR implements these plans using available federal and state funds and tracks the number of plans being implemented and the number of impairments being addressed, and works with DEQ to determine progress in removing the impairments from the impaired waters list. Progress in this will be dependent upon future funding, staffing resources, and plan development.

Measure Baseline

Value	Date	Description
0	12/31/2001	0 impairments treated in 2001
Measure Target Value	Date	Description
81	6/30/2008	81 impairments treated

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2001				0
2002				11
2003				11
2004				25
2005				46
2006				65
2007	65	70	70	72
2008	75			

Explanatory Note

During the 1st quarter, TMDL implementation plans were completed covering 3 impairments.

This is a cumulative measure from year to year.

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Service Area

Statewide Agricultural and Urban Nonpoint Source Water Quality Improvements

Objective

Increase participation in and compliance with voluntary and regulatory nonpoint programs.

Measure #6

Number of acres under nutrient management.

Key Measure	Measure Type	Preferred Trend
	Output	Up

Measure Methodology

DCR maintains a database of plans and planned acreage that is updated annually. The database includes nutrient management plans both mandated by law and voluntarily developed. This measure addresses the total acreage of nutrient management plans developed. A query will be made to determine the acreage covered by nutrient management plans developed each fiscal year. This will include both those plans written by DCR staff and those developed by certified nutrient management planners that are not employed by DCR.

Measure Baseline

Value	Date	Description
107,000	6/30/2006	107,000 acres per year
Measure Target Value	Date	Description
110,000	6/30/2008	110,000 acres per year

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2006				153,147
2007	44,267	31,182	50,285	47,212
2008	60,324			

Explanatory Note

This represents acres of plans reported by DCR specialists and non-DCR planners. Total acres are a sum of 42,304 cropland; 9,422 hayland; 7,833 pasture, and 766 specialty acres.

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Denartmen	t of Conservation & Recreation (199)	

Service Area

Statewide Agricultural and Urban Nonpoint Source Water Quality Improvements

Objective

Increase participation in and compliance with voluntary and regulatory nonpoint programs.

Measure #7

Number of local erosion and sediment control programs reviewed annually deemed fully compliant.

Key Measure	Measure Type		Preferred Trend
	Output		Up

Measure Methodology

As of the end of FY2007, 86 of 166 local erosion and sediment control programs have been reviewed. Forty-four of those programs have been deemed consistent with all State requirements. Compliance requires the locality to receive a score of 70 or better in each of four program categories. Additionally, through addressing corrective action agreement conditions, localities previously reviewed may move from inconsistent or conditionally consistent to consistent.

Measure Baseline

Value	Date	Description
16	6/30/2005	16 local programs deemed fully compliant
Measure Target Value	Date	Description
79	6/30/2008	79 local programs deemed fully compliant

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2005				16
2006				27
2007	30	35	40	44
2008	75			

Explanatory Note

The Virginia Soil and Water Conservation Board recognized 31 local programs as consistent with the Erosion and Sediment Control Law and attendant regulations for the quarter. (July 19, 2007 – 13; September 20, 2007 – 18)

This is a cumulative measure.

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Service Area

Statewide Agricultural and Urban Nonpoint Source Water Quality Improvements

Objective

Increase participation in and compliance with voluntary and regulatory nonpoint programs.

Measure #8

Number of stormwater permits issued for construction activities annually.

Key Measure	Measure Type		Preferred Trend
	Output		Maintain

Measure Methodology

DCR maintains a database of all coverages issued under the stormwater management general permit and is developing a reporting system with local governments to identify those local land-disturbing activities requiring coverage by the construction permit. Results will compile the number of permits issued annually. Future targets will be based on a combination of state and local government reporting systems that will identify those local land-disturbing activities requiring coverage by the construction permit. Increasing the number of permits will reduce the amount of sediment and nutrients in stormwater runoff entering Virginia's waters from construction sites. Since taking over the program, DCR is working towards doubling the number of permits issued on an annual basis.

Measure Baseline

Value	Date	Description
2,433	6/30/2006	2,433 coverages under the general permit issued
Measure Target Value	Date	Description
2,500	6/30/2008	2,500 coverages under the general permit issued

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2005				704
2006				2,433
2007	610	528	557	1,012
2008	656			

Explanatory Note

Staff issued permit coverage to 656 qualifying projects for the first quarter.

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Service Area

Dam Inventory, Evaluation and Classification and Flood Plain Management

Objective

Reduce potential loss of life and property damage due to severe flooding and dam failures.

Measure #9

Percentage of known dams regulated by Virginia with regular operation and maintenance certificates.

Key Measure	Measure Type		Preferred Trend	
	Outcome		Up	

Measure Methodology

The number of dams that fall under state regulation dramatically increased with the adoption of state legislation effective in 2002. The legislation changed the characteristics of regulated dams to be more in line with federal guidance. DCR's Division of Dam Safety and Floodplain Management maintains an inventory of all dams in Virginia and tracks compliance status. In measuring the results, staff will exclude those dams in the inventory that do not require certificates and those that we have insufficient data on to determine the status. Of the remaining dams, staff will calculate the percentage for which a current regular operation and maintenance certificate has been issued by the Virginia Soil and Water Conservation Board. Emphasis will be placed on getting high-hazard dams under state regulation. This measure will likely fluctuate due to greater numbers of dams coming into the regulatory system and stricter enforcement of those already in it.

Measure Baseline

Value	Date	Description
68	3/31/2006	As of March 2006, 68% of the dams known to require state certification have regular operation and maintenance certificates.
Measure Target Value	Date	Description
75	6/30/2010	75% of the dams known to require state certification will have regular operation and maintenance certificates by the end of FY2010.

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2004				80.26
2005				77.07
2006				73.63
2007	71.04	71.89	72.22	72.97
2008	72.41			

Explanatory Note

As of July 1, 2007, there were 592 dams under regulation. 432 of the 592 dams had a Regular Operation and Maintenance Certificate, which equated to 72.97% of the regulated dams with a Regular Operation and Maintenance Certificate. On September 30, 2007, there were 598 dams under regulation. 433 of the 598 had a Regular Operation and Maintenance Certificate, which equated to 72.41% of the regulated dams with a Regular Operation and Maintenance Certificate.

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Service Area

Dam Inventory, Evaluation and Classification and Flood Plain Management

Objective

Reduce potential loss of life and property damage due to severe flooding and dam failures.

Measure #10

Percent of communities compliant with FEMA floodplain regulations.

Key Measure	Measure Type		Preferred Trend
	Output		Up

Measure Methodology

DCR's Division of Dam Safety and Floodplain Management maintains a NFIP inventory of Virginia communities which tracks compliance with FEMA regulations and the number of flood insurance policies issued. By evaluating data from the inventory and using established minimum criteria, staff determines priorities for community visitation. Compliance will be based on the results of community assessment visits conducted with local officials and each community's adoption of a compliant floodplain management ordinance.

Measure Baseline

Value	Date	Description	
83.28	6/30/2001	As of June 30, 2001, the National Flood Insurance	
		Program's (NFIP) inventory indicated that 269 communities were required to be compliant with FEMA floodplain management regulations and 83.28% of the communities are currently compliant.	
Measure Target Value	Date	Description	
85	6/30/2008		
		local regulations that fully meet FEMA's floodplain management regulations.	

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2001				83.28
2002				83.59
2003				83.90
2004				83.90
2005				84.21
2006				84.52
2007	84.00	84.00	84.00	85.00
2008	85.00			

Explanatory Note

275 of a total of 325 communities in Virginia participate in the National Flood Insurance Program (NFIP). If the community fails to revise their floodplain ordinance to accommodate updated FEMA floodplain maps, they are subject to suspension form the NFIP. If suspended, flood insurance is lost. Floodplain staff has worked with each community to ensure adoption of a compliant floodplain ordinance and continued NFIP participation. Staff continues to assist participating communities maintain compliance and improve their local programs and promote the NFIP to non-participating communities.

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Service Area

Natural Heritage Preservation and Management

Objective

Preserve the natural diversity of biological resources of the Commonwealth.

Measure #11

Number of natural heritage conservation sites protected and properly managed.

Key Measur	e Measure Type	Preferred Trend
	Output	Up

Measure Methodology

Natural Heritage conservation site information along with protected lands data is managed in DCR's Biotics information management system. The database will be queried to determine the number of globally significant conservation sites each year that are protected and properly managed for biodiversity conservation. Stream conservation units were not included in this calculation. Karst and all terrestrial conservation sites were included.

Measure Baseline

Value	Date	Description
124	6/30/2006	124 globally significant conservation sites are protected and properly managed.
Measure Target Value	Date	Description
130	6/30/2008	Increase the number of protected globally significant conservation sites protected and properly managed by 4 sites annually (or 0.5%). For FY2008, 130 sites will be protected and properly managed.

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2006				124
2007	124	126	126	126
2008	127			

Explanatory Note

On August 24, 2007, one globally significant (B2) Natural Heritage Conservation site was protected. The 243 acre protected site is located in Floyd County and was acquired by the Department of Conservation and Recreation and has been dedicated as the Chestnut Creek Wetland Natural Area Preserve.

This is a cumulative measure from year to year.

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Department of Conservation & Recreation (199)

Service Area

Natural Heritage Preservation and Management

Objective

Preserve the natural diversity of biological resources of the Commonwealth.

Measure #12

Number of critical natural area resource enhancement projects completed annually.

Key Measure	Measure Type		Preferred Trend
	Outcome		Maintain

Measure Methodology

Natural Heritage will track and summarize the number of resource management projects conducted to benefit natural heritage resources. This will include the total of prescribed burns, invasive species control projects, public access projects, wildlife management projects, restoration plantings, and monitoring projects completed during the reporting period.

Measure Baseline

Value	Date	Description
5	6/30/2005	5 critical natural area resource enhancement projects completed
		in FY05.
Measure Target		
Value	Date	Description
20	6/30/2008	20 Natural Heritage Resource enhancement actions annually.

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2005				5
2006				29
2007	7	13	12	17
2008	11			

Explanatory Note

DCR completed 11 critical natural resource enhancement projects on sensitive conservation lands during the first quarter of FY2008. This number included seven invasive species control projects, one fire management planning project, one longleaf pine restoration project, one structure demolition/habitat restoration project, and one trail construction project.

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Service Area

Financial Assistance to Soil and Water Conservation Districts

Objective

Provide funding to Soil and Water Conservation Districts (SWCDs) to support their effective local delivery of soil and water conservation programs, services, and flood control.

Measure #13

Percentage of funds budgeted for SWCDs dispersed according to State Budget and State Board policies.

Key Measure	Measure Type		Preferred Trend
	Output		Maintain

Measure Methodology

The Commonwealth's financial system (CARRS) enables the tracking of fund disbursements to SWCDs and can verify achievement of the measure following the close of the fiscal year. A report will be compiled at year-end showing the disbursements to all the local Soil and Water Conservation Districts.

Measure Baseline

Value	Date	Description
100	6/30/2006	100%
Measure Target Value	Date	Description
value	Date	Description
100	6/30/2008	100%

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2000				100
2001				100
2002				100
2003				100
2004				100
2005				100
2006				100
2007	25	50	75	100
2008	25			

Explanatory Note

As of September 30, 2007, DCR had issued 25% of the total approved funds for the fiscal year. The final quarter of funds will be issued in May to achieve 100% disbursement of the \$4,313,210 approved for FY2008.

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Service Area

Technical and Financial Assistance for Land Management

Objective

Ensure compliance with the water quality protections contained in the Chesapeake Bay Preservation Act.

Measure #14

Number of localities reviewed deemed compliant with the Chesapeake Bay Preservation Act.

Key Measure	Measure Type		Preferred Trend
	Outcome		Up

Measure Methodology

DCR's Division of Chesapeake Bay Local Assistance maintains a database tracking the number of localities that have been evaluated, the types of compliance issues staff noted, and the deadlines given to implement the conditions to bring them into full compliance. The database also identifies those localities that are compliant.

Measure Baseline

Value	Date	Description		
14	6/30/2006	As of June 2006, 14 local programs reviewed have been deemed		
		compliant.		
Measure Target				
Value	Date	Description		
45	6/30/2008	45 local programs deemed compliant by the end of FY2008.		

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2005				2
2006				14
2007	18	25	25	29
2008	35			

Explanatory Note

The total number of Bay Act localities is 84. Localities deemed compliant in FY2008 by the Chesapeake Bay Local Assistance Board include: City of Alexandria, Fairfax County, Town of Herndon, City of Hopewell, King William County, and Middlesex County.

This is a cumulative measure.

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Service Area

Technical and Financial Assistance for Land Management

Objective

Ensure compliance with the water quality protections contained in the Chesapeake Bay Preservation Act.

Measure #15

Number of education, training, and outreach activities conducted for localities and stakeholders.

Key Measure	Measure Type		Preferred Trend
	Output		Maintain

Measure Methodology

Education, training, and outreach activities are a measure of the level of understanding and improved compliance with the provisions of the Chesapeake Bay Act. DCR has created a master list to track the number of training events and activities (such as conferences, workshops, presentations, etc.) for elected and government officials, local government staff, engineers, and consultants. The master list also includes information on the customers who received the information and the type of information presented.

Measure Baseline

Value	Date	Description
18	6/30/2006	18 education, training or outreach activities were conducted in FY06.
Measure Target		

value	Date	Description
40	6/30/2008	40 education, training or outreach activities conducted annually.

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2006				18
2007	7	13	20	27
2008	25			

Explanatory Note

During the first quarter of FY2008, 2 educational and outreach activities, 12 training seminars/workshops, and 11 technical assistance site visits were completed related to the Chesapeake Bay Preservation Act.

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Service Area

Preservation of Open Space Lands

Objective

Conserve important resource lands and meet Virginia's land conservation goals by 2010.

Measure #16

The Commonwealth will, in conjunction with private and public partners, preserve for conservation purposes 400,000 acres of land statewide by 2010.

Key Measure		Measure Type		Preferred Trend
X		Outcome		Up

Measure Methodology

The number of acres permanently preserved from development between July 1, 2005 and December 31, 2009 will be tracked by DCR utilizing its conservation lands database.

Measure Baseline

Value	Date	Description
65,849	6/30/2006	65,849 acres in FY 2006.
Measure Target		
Value	Date	Description

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2006				65,849.38
2007	79,482.47	149,195.71	155,358.06	159,375.82
2008	164,195.98			

Explanatory Note

In the 1st quarter of FY2008, approximately 4,810 acres were conserved. This acreage will change once the Virginia Outdoors Foundation is available. VOF expects to have September data available in mid-November 2007. This is a major easement processing time for VOF.

DCR tracks the ongoing progress of this measure through its Conserved Lands database. The Department also is actively engaged in its owner acquisitions for state parks and natural areas; assists with training for local land trusts and other agencies; serves as the lead staff for the Virginia Land Conservation Foundation; and has assumed responsibilities related to the land preservation tax credit program.

This is a cumulative measure from year to year.

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Service Area

Preservation of Open Space Lands

Objective

Conserve important resource lands and meet Virginia's land conservation goals by 2010.

Measure #17

Percentage of land preserved towards the 20% Chesapeake Bay watershed goal.

Key Measure	Measure Type		Preferred Trend
	Output		Up

Measure Methodology

The percentage of land preserved towards the 20% Chesapeake Bay watershed goal will be tracked by DCR utilizing its conservation lands database.

Measure Baseline

Value	Date	Description
16.50	6/30/20	02 16.50% as of June 30, 2002
Measure Target Value	Date	Description
18.88	6/30/20	Approximately 0.558% increase annually (18.88)% by June 30, 2008) in order to achieve the 20% goal by the end of FY2010

Measure Data

Year	Annual Measure		
2002	16.500		
2003	16.873		
2004	17.060		
2005	17.410		
2006	17.770		
2007			
2008			

Explanatory Note

Development of this measure takes several months after the close of the fiscal year. The results for this measure are still under development and will be entered in the coming months.

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Service Area

Financial Assistance for Recreational Development

Objective

Utilize federal and state grant programs to enhance the quality and availability of outdoor recreation opportunities statewide.

Measure #18

Number of local projects aided annually through outdoor recreation grants.

Key Measure	Measure Type		Preferred Trend	
	Outcome	Maintain		

Measure Methodology

Based on project grant awards for the Land and Water Conservation Fund and the federal Recreational Trails grants, a total number of local and regional trail, parks, and outdoor recreation projects will be compiled. The target is reduced from the baseline to reflect declining federal funding of the stateside Land and Water Conservation Fund.

Measure Baseline

Value	Date	Description
19	6/30/2005	19 local projects (an average from 2003, 2004, and 2005)
Measure Target Value	Date	Description
15	6/30/2008	15 local projects

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2001				28
2002				16
2003				24
2004				15
2005				18
2006				6
2007	4	0	0	22
2008	0			

Explanatory Note

The Land and Water Conservation Fund (LWCF) grant round is in progress. The grant round closes on November 3, 2007. Grant awards for this program should be made in early 2008.

This year's LWCF stateside funding for local programs was again very low with only about \$300,000 available. Congress has not yet approved funding for FY2008. At this point, it appears that it will be similar to what was available for this year's grant round. This will limit the number of grants that can be made available.

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Service Area

Design and Construction of Outdoor Recreational Facilities

Objective

Complete the construction of DCR capital and major maintenance projects within budget, on time, and meeting quality construction and conservation standards.

Measure #19

Percent of capital projects substantially completed within 6 months of established schedule.

Key Measure	Measure Type	Preferre	Preferred Trend	
	Outcome	Up		

Measure Methodology

DCR's Division of Planning and Recreational Resources maintains a spreadsheet that monitors all agency capital projects. In addition to documenting the status and financial obligations of the projects, an additional field is utilized to track the substantial completion date.

Measure Baseline

Value	Date	Description
59	6/30/200	. The state of the
		2003 base projects.
Measure Target		
Value	Date	Description
65	6/30/2008	
		months of established schedule.

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2004				59.0
2005				62.0
2006				56.0
2007	56.8	56.8	56.8	56.8
2008	47.4			

Explanatory Note

For the 1st quarter of FY2008, 36 projects (47%) are completed or are on schedule to be completed within 6 months of the established schedule. 40 projects (53%) did not or will not meet the schedule.

Several factors contribute to the percent of capital projects being completed within target schedules including: a number of underfunded project elements which must be delayed until funding can be identified; delays in review time, etc.

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Service Area

Design and Construction of Outdoor Recreational Facilities

Objective

Complete the construction of DCR capital and major maintenance projects within budget, on time, and meeting quality construction and conservation standards.

kbs

Measure #20

Percent of good/excellent survey ratings by customers utilizing new project facilities.

Key Measure	Measure Type	Preferred Trend
	Output	Maintain

Measure Methodology

The Division of State Parks will develop a visitor survey and compile a report of the survey results. Each survey will solicit responses from state park visitors on new facilities that have been recently opened. Surveys will be collected for approximately 2 - 3 months after the new facilities are opened. All rated categories will be scored on a descriptive scale as follows: excellent, good, average, poor, or unacceptable. The score will be determined by the number of excellent/good rated responses divided by the total number of rated responses received.

Measure Baseline

Value	Date	Description
99.0	6/30/2006	99% of the review items were good or excellent.
Measure Target Value	Date	Description
75.0	6/30/2008	75% of new facilities are rated as excellent/good overall.

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2006				99.0
2007	0.0	100.0	100.0	97.5
2008	95.0			

Explanatory Note

Each response form has 10 ratings categories. Results for those received which were rolled into above totals are as follows (rating is for categories scored excellent or good as percentage of total score categories):

Bear Creek cabins 41 responses with rating of 95%

Occoneechee cabins 30 responses with rating of 97%

Belle Isle Campground 21 responses with rating of 97%

Chippokes river access 1 responses with rating of 90%

York River fishing pier 18 responses with rating of 91%

James River cabins 13 responses with rating of 97%

Claytor Lake cabins 5 responses with rating of 100%

First Landing Campground electric upgrade 1 response with rating of 88%

Grayson Highlands horse camp upgrade 8 responses with rating of 96%

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Service Area

State Park Management and Operations

Objective

Provide outstanding state park facilities, services and programs while protecting and promoting stewardship of the natural and cultural resources of the Commonwealth.

kbs

Measure #21

We will continue to achieve a high level of customer satisfaction with state park services as demonstrated through excellent or good responses on the State Park Customer Satisfaction Survey.

Key Measure		Measure Type		Preferred Trend	
X		Outcome		Maintain	

Measure Methodology

Responses to DCR's Virginia State Parks "Your Comments Count Survey" are collected and information tabulated. The survey solicits several types of information from park visitors. One section asks guests to list priorities for improvements for the park they visited, a second section asks guests to rate their overall perceptions of the park and its services within a provided list of seven areas, and a third section asks them to rate specific facilities and services. All rated categories are scored on a descriptive scale as follows: Excellent, Good, Average, Poor, and Unacceptable. A final section gathers visitor information such as activities during the visit, number of visits per year, numbers of adults and children in the party, etc. Surveys may be returned to collection boxes at the park (in which case the park forwards them to the Central Office) or mailed directly to the Central Office. The surveys are counted and individual responses are sent to each respondent. The completed forms are forwarded to Radford University for analysis and the results are then forwarded to the Division of State Parks within 30 days of the end of the quarter. The Division of State Parks will review the analysis and report on results to the DCR Director's Office within 40 days of the end of each quarter.

Measure Baseline

Value	Date	Description
87.3	6/30/2006	87.3%
Measure Target Value	Date	Description
85.0	6/30/2008	Maintain more than 85.0% annually.

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2003				88.1
2004				87.0
2005				86.1
2006				87.3
2007	88.3	87.6	87.7	88.0
2008	88.4			

Explanatory Note

4,053 surveys were evaluated during the 1st quarter of FY2008. For the 1st quarter 88.4% of responses were excellent or good.

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Department of Conservation & Recreation (199)

Service Area

State Park Management and Operations

Objective

Provide outstanding state park facilities, services and programs while protecting and promoting stewardship of the natural and cultural resources of the Commonwealth.

Measure #22

We will increase the number of overnight visits to state parks.

Key Measure	Measure Type	Preferred Trend
X	Outcome	Up

Measure Methodology

The majority of overnight facility rentals are made within the agency's central reservation system, but additional sales are also made at the park level. The calculation for this measure is made by taking reports from the central reservation center that give the total nights of rental made for camping, cabins, and lodges and to this number adding the rental nights made at the park level as shown in the agency's point-of-sales system. The latter system provides a report called "Sales by Product Category and Class" that can be taken (separately) for cabins and camping. The number of sales recorded in this report is modified by subtracting the number of non-rental night sales, such as pet fees and extra bed rentals, that are shown on the report summary.

Measure Baseline

Value	Date	Description
138,917	6/30/2005	138,917 based on an average of the past 3 fiscal years.
Measure Target Value	Date	Description
176,600	6/30/2008	An increase of 8,400 (5%) overnight visits over previous year.

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2003				138,455
2004				136,723
2005				141,574
2006				151,902
2007	74,585	18,184	6,666	68,799
2008	83,696			

Explanatory Note

State parks experiences very good increases in overnight visits within the 1st quarter. This is due to a combination of new inventory (cabins and campgrounds), favorable weather, and (possibly) an increase in citizens who are staying closer to home for vacations.

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Service Area

State Park Management and Operations

Objective

Provide outstanding state park facilities, services and programs while protecting and promoting stewardship of the natural and cultural resources of the Commonwealth.

Measure #23

Number of park day users.		
Key Measure	Measure Type	Preferred Trend
	Outcome	Up

Measure Methodology

The data is currently collected in the Agency's point of sale system which tracks all sales at field locations. The calculation will be made for the fiscal year by running the report "Print Sales Analysis by Product Sales" and totaling all parking category sales counts (not dollars) including recorded uses of annual/lifetime passes, but not including initial sales of annual passes, recorded counts for employees and service vehicles, and surcharges added to the basic parking fee such as trailer fees.

Measure Baseline

Value	Date	Description
344,199	6/30/2005	For FY2005, total day use parking was 344,199
Measure Target Value	Date	Description
400,243	6/30/2008	The FY2008 target will be an increase of 7,848 park day users

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2005				344,199
2006				374,593
2007	183,084	38,542	21,014	149,755
2008	198,802			

Explanatory Note

The 1st quarter of FY2008 had very favorable conditions for state park visitation. Weather was dry and warm and there is some indication that higher gasoline prices may encourage people to spend their leisure time closer to home, including trips to state parks.

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Service Area

Natural Outdoor Recreational and Open Space Resource Research, Planning, and Technical Assistance

Objective

Provide timely and quality statewide outdoor recreation resource planning, information and assistance for the provisions of trails, greenways, parks, public access to state waters, Scenic Rivers, Virginia Byways, and other similar activities.

kbs

Measure #24

Number of outdoor recreation plan, studies, and surveys completed annually.

Key Measure	Measure Type	Preferred Trend
	Output	Up

Measure Methodology

A master list will be kept by DCR's Division of Planning and Recreational Resources of all plans, studies, and surveys that have been assigned to the Division. A completion date will be documented on the list.

Measure Baseline

Value	Date	Description
16	6/30/2005	16 - based on 2004 totals
Measure Target Value	Date	Description
20	6/30/2008	20

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2005				16
2006				14
2007	4	5	3	4
2008	7			

Explanatory Note

During the 1st quarter of FY2008, the following studies were completed:

- 1. Scenic Byways studies of Routes 715, 629, 785, and 903 in Brunswick County.
- 2. Scenic Byways studies of Routes 211, 650, 616, 689, and 611 in Page County.
- 3. Scenic Byways studies of Routes 205, Riverview Drive, Beach Ave., Irving Ave., and Monroe Bay Avenue in Westmoreland County and Colonial Beach.
- 4. Scenic Byways studies of Route 608 in Rockbridge County.
- 5. Scenic Byways studies of Routes 253, 605, 1602, 1605, 340, and 708 in Rockingham County.
- 6. Revised and reprinted the Captain John Smith Adventures on the James Map series.
- 7. Wrote a report and presented at the 2007 BikeWalk Virginia Conference on the process of developing the Capt. John Smith Adventures on the James and the Pamaunk Flu map series.

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Service Area

Administrative and Support Services

Objective

To ensure that resources are used efficiently and programs are managed effectively, and in a manner consistent with applicable state and federal requirements.

Measure #25

Percent of Governor's Management scorecard categories marked as meets expectations for the agency.

Key Measure	Measure Type		Preferred Trend	
	Output		Up	

Measure Methodology

The Management Scorecard grades agencies on six criteria. Take the number of cases where your agency scored "Meets Expectations" and divide by six. For example, if your agency "Meets Expectation" in four cases, and "Needs Improvement" in two, divide four by six, to receive a score of 67.7%. This number will serve as the agency's baseline into the new biennium.

Measure Baseline

Value	Date	Description
80	6/30/2005	80%
Measure Target Value	Date	Description
100	6/30/2008	100%

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2006				90.48
2007		100.00	100.00	100.00
2008	100.00			

Explanatory Note

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Chippokes Plantation Farm Foundation (319)

Service Area

Operation and Maintenance of Farm Museum

Objective

Enhance programs to target audiences.

Measure #1

Number of visitors to the Museum.

Key Measure	Measure Type		Preferred Trend	
	Outcome		Up	

Measure Methodology

A log of daily visitorship at the museum is maintained by Foundation staff. From this information, comparisons may be made annually to the previous year's visitorship.

Measure Baseline

Value	Date	Description
7,941	12/31/2004	In 2004, total Museum attendance was 7,941.
Measure Target Value	Date	Description
10,474	6/30/2008	The target is to increase overall Museum visitorship by 15% annually. In FY2008 the attendance target will be 10,474.

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2001				7,590
2002				8,504
2003				6,081
2004				7,941
2005				7,371
2006				7,704
2007	2,288	2,159	137	4,524
2008	4,301			

Explanatory Note

Due to the limited size and mission of the Chippokes Plantation Farm Foundation, there are not any key measures for this agency.

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Chippokes Plantation Farm Foundation (319)

Service Area

Operation and Maintenance of Farm Museum

Objective

Manage, restore, and preserve Museum's antique collection.

Measure #2

Percent of Museum's antique collection inventoried.

Key Measure	Measure Type	Preferred Trend
	Output	Up

Measure Methodology

Management of collections will be based on the number of artifacts processed by completing an inventory form. Questions answered on this form includes determining what the item is, placing it in the proper nomenclature, measuring the item, writing a brief description of how the item was used, writing a brief description of condition and conservation measures needed, if any, photographing the item, tagging the item, and entering this data into the computer inventory program. The item is then placed in a storage area with other similarly used items. The old inventory system consisted of items listed by name and faded or missing ID tags on items. Also, the old inventory listed boxes of items when every item needs to be inventoried. Chippokes Plantation Farm Foundation has approximately 10,000 items. The Museum does not have climate-controlled storage for its artifacts.

Measure Baseline

Value	Date	Description
2.98	12/31/2005	
		inventoried.
Measure Target		
Value	Date	Description
10.54	6/30/2008	A cumulative total of 10.54% of the Museum's collection will be inventoried by the end of FY2008

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2006				2.98
2007	2.98	5.53	5.53	5.53
2008	5.53			

Explanatory Note

This is a cumulative measure based on the 10,000 items in the Museum's collection. To reach the target, approximately 500 items will be inventoried each year.

Antique inventory is performed during any slow period in our schedules, and everyone then assists with the process. There is not a person whose sole position description is antique inventory.

Due to the limited size and mission of the Chippokes Plantation Farm Foundation, there are not any key measures for this agency.

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Chippokes Plantation Farm Foundation (319)

Service Area

Operation and Maintenance of Farm Museum

Objective

Manage farmland to serve as a model to demonstrate exemplary conservation practices.

Measure #3

Percent compliance with farm contract and farm plan

Key Measure	Measure Type	Preferred Trend
	Outcome	Up

Measure Methodology

The source of the measure is the 5-year contract between Chippokes Plantation Farm Foundation and the farmland contractor, and the USDA's Farm Service Agency's Conservation Plan.

Measure Baseline

Value	Date	Description
97.7	12/31/2006	For 2006, there was 97.7% compliance with the elements of the
		farm contract and the conservation plan.
Measure Target	Data	Description
Value	Date	Description
100	6/30/2008	100% compliance will be maintained annually.

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2006	95.5			
2007	97.7	97.7	95.5	93.0
2008	100.0			

Explanatory Note

Due to the limited size and mission of the Chippokes Plantation Farm Foundation, there are not any key measures for this agency.

For the 1st quarter of FY2008, there was full compliance (100%) with the farm contract and farm plan.

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Secretary 15 Natural Resources

Marine Resources Commission (402)

Service Area

Marine Life Information Services

Objective

To collect and analyze information on fisheries stocks, harvest, landings, and amount of fishing effort, to manage quotas and allocations for harvests and landings, and to prepare fisheries conservations plans and regulations.

Measure #1

We will strive to ensure that the amount of key finfish species, crabs and clams landed in Virginia, but harvested within or outside of Virginia's waters, in pounds, should equal or exceed the 3-year running average of landings (in pounds)

Key Measure		sure	Measure Type	Preferred Trend	
	Χ		Outcome	Maintain	

Measure Methodology

Amount of key finfish, crabs and clams landed in Virginia in millions of pounds as taken from state and federal landings data. Calendar year amount of key species in millions of pounds (I.e. 2005) is compared against the average landings for the same species for the previous three years (I.e. 2002-04). Amount of landings reported in 1 year is actually the amount of the previous years landings(I.e.2004 data is not tabulated until early 2005). This will serve as an indicator of economic benefits, from overall landings in the Commonwealth.

Measure Baseline

Value	Date	Description
43.1	6/30/2006	43.1 million pounds, what was landed in 2005
Measure Target Value	Date	Description
46.1	6/30/2007	46.1 million pounds, the most recent 3 year running average for poundage landed

Measure Data

Year	Annual Measure		
1999	56.6		
2000	53.7		
2001	52.1		
2002	47.4		
2003	49.3		
2004	42.0		
2005	46.3		
2006	43.1		
2007	38.5		
2008			

Explanatory Note

Variance of -11.75% from 3 year running average relates largely to reduction in effort and market prices in the blue crab fishery. Variance also relates somewhat to consistent decline in spot fishery since 1992. In response to the blue crab issue, a comprehensive review of all Virginia crab regulations by a panel of multistate crab scientists has begun, and will be followed by a blue ribbon panel committee to advise on the implementation of new measures on blue crabs, if necessary.

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Secretary 15 Natural Resources

Marine Resources Commission (402)

Service Area

Marine Life Regulation Enforcement

Objective

Ensure Marine Commercial and Recreational Fisheries Enforcement at the highest level, while maintaining the agency's ability to respond to Homeland Defense and Search and Rescue responsibilities.

Measure #2

We will compile the average number of inspections (seafood, licenses, safety, etc.) done by Marine Police Officers per year

Key Measu	ure Measure Type	Preferred Trend
X	Outcome	Maintain

Measure Methodology

Information is taken from the agency Law Enforcement Time and Effort System on a yearly basis. The total number of inspections are calculated for the last fiscal year, and divided by the average number of Marine Police Officers, to reach an average number of inspections. This figure is compared to the target. The target is the average of the last 5 years of inspection performance per officer, and the objective is to equal or exceed the target, which is recalculated every year.

Measure Baseline

Value	Date	Description
3,626	6/30/2006	3,626 per officer, the amount reported in FY 2006
Measure Target Value	Date	Description
3,549	6/30/2007	3,549 or more, per officer, the average of the last 5 years of activity

Measure Data

Year	Annual Measure		
1997	1,400		
1998	1,700		
1999	2,408		
2000	2,750		
2001	3,600		
2002	3,634		
2003	3,545		
2004	3,434		
2005	3,508		
2006	3,626		
2007	3,985		
2008			

Explanatory Note

Data is available on a fiscal year basis from agency Time and Effort Tracking system.

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Marine Resources Commission (402)

Service Area

Marine Life Regulation Enforcement

Objective

Ensure Marine Commercial and Recreational Fisheries Enforcement at the highest level, while maintaining the agency's ability to respond to Homeland Defense and Search and Rescue responsibilities.

Measure #3

We will maintain a 88% - 90% conviction rate for summons written by Marine Police Officers

Key Measure		Measure Type		Preferred Trend	
X		Outcome		Maintain	

Measure Methodology

Information is taken from the agency Summons System on a yearly basis. The number of summons issued is divided by the sum of convictions and compliance with law findings

Measure Baseline

Value	Date	Description
91.83	6/30/2006	91.83%, the conviction rate for FY 2006.
Measure Target Value	Date	Description
90	6/30/2007	88% - 90%, the historic acceptable target

Measure Data

Year	Annual Measure		
2000	92.90		
2001	91.80		
2002	90.30		
2003	94.60		
2004	92.90		
2005	91.90		
2006	91.83		
2007	94.60		
2008			

Explanatory Note

Data is available on a yearly basis from agency Summons system.

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kbs

Marine Resources Commission (402)

Service Area

Artificial Reef Construction

Objective

Promotion of increased saltwater recreational fishing opportunities in the Commonwealth

Measure #4

We will measure the tonnage of all material placed on reef sites on a yearly basis

Key Measure	Measure Type	Preferred Trend
	Output	Maintain

Measure Methodology

The data will come from agency reef construction and augmentation records of materials placed on reef sites. A running average of work done from 1993-2005, excluding 2002, an abnormally high tonnage year, will serve as the baseline, and the agency will seek to maintain placement of this same tonnage on artificial reef sites each year.

Measure Baseline

Value	Date	Description
20,538	9/30/2006	Tonnage placed through 09/2006
Measure Target Value	Date	Description
6,384	6/30/2007	6,384 tons. the multiyear average of placement

Measure Data

Year	Annual Measure		
1995	797.5		
1996	11,162.0		
1997	2,600.0		
1998	4,355.0		
1999	489.2		
2000	6,615.0		
2001	9,039.0		
2002	64,000.0		
2003	18,699.0		
2004	17,910.0		
2005	4,232.0		
2006	20,538.0		
2007	12,677.0		
2008			

Explanatory Note

Data is only available at the end of every calendar year. .

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Secretary 15 Natural Resources

Marine Resources Commission (402)

Service Area

Chesapeake Bay Fisheries Management

Objective

Conservation and management of sustainable commercial and recreational fisheries in Virginia

Measure #5

We will strive to ensure that the amount of key finfish species, crabs and clams, harvested from VA waters, each year, in pounds, equals or exceeds the 3-year running average harvest (in pounds) to measure the effectiveness of regulatory programs.

Key Measure	Measure Type	Preferred Trend
X	Outcome	Maintain

Measure Methodology

Amount of key finfish, crabs and clams harvested from Virginia waters in millions of pounds as taken from state and federal harvest data. Calendar year poundage of key species in millions of pounds (i.e. 2005) is compared against average poundage harvested for the same species for the previous 3 years (i.e. 2002-04). Amount of harvest reported in one year, is actually the value of the previous years harvest (i.e. 2004 data is not fully tabulated until early 2005). This will show the outcome of the effects of the agency's regulatory actions on the productivity of the fisheries.

Measure Baseline

Value	Date	Description
39.3	6/30/2006	39.3 million pounds, the amount harvested in 2005
Measure Target Value	Date	Description
40.7	6/30/2006	40.6 million pounds, the 3 year running average for poundage harvested

Measure Data

Year	Annual Measure		
2000	50.6		
2001	49.5		
2002	44.7		
2003	46.2		
2004	40.2		
2005	42.6		
2006	39.3		
2007	35.1		
2008			

Explanatory Note

The -13.8% variance from the 3 year running average largely relates to decline in effort (less fisherman) in the hard crab pot and peeler pot fisheries, and decline in harvest. The decline relates somewhat to the decline in spot, which relates to the lower 2006 harvest of spot, relating to the recent lower year classes of this species. In response to the blue crab issue, a comprehensive review of all Virginia crab regulations by a panel of multistate crab scientists has begun, and will be followed by a blue ribbon panel committee to advise on the implementation of new measures on blue crabs, if necessary.

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Secretary 15 Natural Resources

Marine Resources Commission (402)

Service Area

Oyster Propagation and Habitat Improvement

Objective

Conservation, management, regulation and restoration of shellfish stocks in the Commonwealth.

Measure #6

We will compute the acres of oyster reef construction, oyster bar reconstruction and maintenance done in a calendar year

Key Measure	Measure Type		Preferred Trend	
	Outcome		Maintain	

Measure Methodology

The data will come from agency oyster replenishment records, and will detail the acres of oyster reef construction, oyster bar reconstruction and oyster bar maintenance done in one calendar year.

Measure Baseline

Value	Date	Description
355	9/30/2006	355 acres, the amount done in calendar year 2006
Measure Target Value	Date	Description
250	6/30/2007	250 which is the historic target. The agency will attempt to maintain the same level of restoration effort, dependent on the type of activity done, and monies available and recommendations from the Blue Ribbon Oyster Panel

Measure Data

Year	Annual Measure		
1997	459.0		
1998	211.0		
1999	493.1		
2000	399.3		
2001	455.0		
2002	436.2		
2003	256.8		
2004	232.8		
2005	255.0		
2006	355.0		
2007	305.0		
2008			

Explanatory Note

5 acres of oyster reef construction, 104 acres of oyster bar reconstruction, and 196 acres of oyster bar maintenance done in calendar year 2007

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Coastal Lands and Bottomlands Management

Objective

Maintain a permit review process based on public interest review procedures consistent with the public trust doctrine that fairly and timely balances private use of state owned submerged lands and the need to preserve habitat for sustainable fisheries

Measure #7

We will compute the average number of days required to process a joint permit application

Key Measure	Measure Type		Preferred Trend	
	Outcome		Maintain	

Measure Methodology

Designed to balance the public and private benefits of a particular permit application to ensure that the Commonwealth's Public Trust responsibilities are adequately considered while protecting, and accommodating, use of the States' marine and aquatic resources for and by future generations. Compares average processing time for a one year period against the historically acceptable processing time of 75 - 100 days.

Measure Baseline

Value	Date	Description
68	6/30/2006	68 days (processing time reported in 2006)
Measure Target Value	Date	Description
75	6/30/2006	Targeted acceptable processing time is 75 days

Measure Data

Year	Annual Measure	
1997	79.0	
1998	55.0	
1999	53.0	
2000	60.0	
2001	63.0	
2002	57.0	
2003	59.0	
2004	64.0	
2005	63.8	
2006	68.0	
2007	53.0	
2008		

Explanatory Note

Data is available only on a calendar year basis at the end of the year.

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Marine Resources Surveying and Mapping

Objective

Maintain a lease application review process based on public interest review procedures consistent with private use of State-owned subaqueous bottomland for shellfish production and pursuant to the requirements of the Code of Virginia

Measure #8

We will compute the average number of days required to process a shellfish lease application

Key Measure	Measure Type		Preferred Trend
	Outcome		Maintain

Measure Methodology

Information is taken from the agency's oyster leasing processing system on a yearly basis. The average processing time for the most current year is compared to the average processing time for the most current 6-year period, and then compared to an acceptable processing time of 270 days per application.

Measure Baseline

Value	Date	Description
184	6/30/2006	184 days, the average for the last year
Measure Target Value	Date	Description
270	6/30/2007	270 days, the targeted processing time

Measure Data

Year	Annual Measure		
2005	251		
2006	184		
2007	177		
2008			

Explanatory Note

Data is only available on a yearly basis.

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kbs

Marine Resources Commission (402)

Service Area

Virginia Saltwater Sport Fishing Tournament

Objective

Promotion of increased saltwater recreational fishing opportunities in the Commonwealth

Measure #9

We will compile the number of annual saltwater recreational fishing trips in Virginia

Key Measure Measure Type Preferred Trend
Outcome Maintain

Measure Methodology

The yearly MRFFS survey of Virginia saltwater recreational fishing activity done by the National Marine Fisheries Service. The data will be calculated by taking a 3-year running average of fishing trips in the Commonwealth, and the goal will be to stay close to the 3-year running average on an annual basis. This will show the outcome of the Commonwealth's promotion efforts.

Measure Baseline

Value	Date	Description
3,767,922	6/30/2006	3,767,022 annual fishing trips in cal. year 2005
Measure Target Value	Date	Description
3,479,694	6/30/2007	Most recent 3 year running average

Measure Data

Year	Annual Measure		
1995	2,865,419		
1996	2,743,913		
1997	3,712,259		
1998	2,956,024		
1999	2,693,943		
2000	3,390,719		
2001	4,128,242		
2002	3,253,844		
2003	3,113,183		
2004	3,557,976		
2005	3,334,972		
2006	3,767,922		
2007	3,908,032		
2008			

Explanatory Note

Data is only available on a yearly basis from the federal National Marine Fisheries Service.

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Administrative and Support Services

Objective

To ensure that resources are used efficiently and programs are managed effectively, and in a manner consistent with applicable state and federal requirements

Measure #10

We will calculate the percentage of the Governor's Management scorecard categories marked as meets expectations for the agency

Key Measure	Measure Type		Preferred Trend
	Outcome		Maintain

Measure Methodology

Calculation of the percentage of Governor's Management scorecard categories marked as meets expectations for the Marine Resources Commission

Measure Baseline

Value	Date	Description
100	6/30/2006	100% of the designated categories on the Governor's Scorecard for the Marine Resources Commission meets expectations
		for the Marine Resources Commission Theets expectations

Measure Target

Value Date		Description	
100	6/30/2007	100% of the designated categories	

Measure Data

Year	Annual Measure		
2005	100		
2006	100		
2007	100		
2008			

Explanatory Note

Data is only available on a fiscal year basis.

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Administrative and Support Services

Objective

To ensure capability to maintain central network file services that continuously support agency business application systems

Measure #11

We will compute the percentage of annual business operating hours network file servers are available for business applications

Key Measure	Measure Type		Preferred Trend
	Outcome		Maintain

Measure Methodology

Outages of network file services during normal business operating hours of 8 AM to 5 PM are summed for the calendar year and associated network availability is calculated as a percentage of the total business operating hours (2,340)

Measure Baseline

Value	Date	Description	
100	6/30/2006	100% operating time for network file servers	
Measure Target Value	Date	Description	
value	Date	Description	
99	6/30/2007	99%, the acceptable target	

Measure Data

Year	Annual Measure		
2005	99.80		
2006	100.00		
2007	99.75		
2008			

Explanatory Note

Data is available on a fiscal year basis.

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tmw

Department of Game & Inland Fisheries (403)

Service Area

Wildlife Information and Education

Objective

Raise the awareness of and provide information to citizens desiring to participate in outdoors wildlife-related recreation.

Measure #1

Personnel hours expended towards agency outreach activities.

Key Measure	Measure Type	Preferred Trend
	Input	Maintain

Measure Methodology

The agency time accounting system collects and reports the effort that agency personnel expend on agency activities. The total number of hours reported for projects named "Agency Outreach" (EW11) represent the effort for this measure.

Measure Baseline

Value	Date	Description
9,591	6/30/2005	Personnel hours applied in FY 2005 for agency outreach activities was 9,733 hours.
Measure Target Value	Date	Description
8,300	6/30/2008	Personnel hours planned for agency outreach activities in FY 2008.

Measure Data

Year	Annual Measure		
2004	7,086		
2005	9,591		
2006	10,600		
2007	9,887		
2008			

Explanatory Note

Hours dropped slightly in 2007. The section was reorganized and new supervisors have been put in place. Anticipate improvements in 2008.

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Secretary 15 Natural Resources tmw

Department of Game & Inland Fisheries (403)

Service Area

Wildlife Information and Education

Objective

Assure minimum levels of instruction on safe and ethical hunting behavior.

Measure #2

Number of Hunter Education students completing classes

Key Measure	Measure Type	Preferred Trend
	Output	Maintain

Measure Methodology

Each volunteer providing a hunter education course is required to register the course and report on the participation. These records provide an accurate count of the number of courses that are provided and the number of participants completing each course.

Measure Baseline

Value	Date	Description
13,669	6/30/2005	The number of students completing training in FY 2005.
Measure Target Value	Date	Description
20,000	6/30/2008	The target measure for FY 2008, as set in the Federal Aid grant documentation, is 20,000 students completing training per year.

Measure Data

Year	Annual Measure		
2006	12,745		
2007	14,142		
2008			

Explanatory Note

The number of students increased in 2007 from 2006. Efforts continue to provide sufficient number of qualified instructors and classes.

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Department of Game & Inland Fisheries (403)

Service Area

Enforcement of Recreational Hunting and Fishing Laws and Regulations

Objective

Enforcement of laws and regulations to ensure safe and ethical behavior in recreational fishing.

Measure #3

Sworn-officer hours applied to enforcement of recreational fishing laws.

Key Measure		Measure Type		Preferred Trend
		Input		Maintain

Measure Methodology

Effort information comes from the agency time accounting system. The calculation of effort is the number of hours specifically applied to fishing law enforcement.

tmw

Measure Baseline

Value	Date	Description
56,733.8	6/30/2005	Sworn officer hours applied to recreational fishing law
		enforcement in FY 2005 was 56,733.8 hours
Measure Target Value	Date	Description
82,000	6/30/2008	Sworn officer hours planned for FY 2008 for recreational fishing
		law enforcement.

Measure Data

	Year	Annual Measure		
2	2004	68,184		
2	2005	61,616		
2	2006	73,934		
2	2007	68,020		
2	2008			

Explanatory Note

The department has experienced a large turnover of officers which has limited the enforcement hours. Administrative changes are being implemented to assist in applying more enforcement hours even with reduced sworn officers.

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tmw

Department of Game & Inland Fisheries (403)

Service Area

Enforcement of Recreational Hunting and Fishing Laws and Regulations

Objective

Enforcement of laws and regulations to ensure safe and ethical behavior in recreational hunting.

Measure #4

Sworn Officer hours applied to enforcement of hunting laws

Key Measure	Measure Type	Preferred Trend
	Input	Maintain

Measure Methodology

The agency time accounting system collects the actual hours personnel spend on various activities. These data are reported monthly and will be totaled to calculate the total amount of effort.

Measure Baseline

Value	Date	Description
142,767.20	6/30/2005	Sworn officer hours applied to recreational hunting law
		enforcement in FY 2005.
Measure Target		
Value	Date	Description
165,000	6/30/2008	Sworn officer hours planned for FY 2008 for recreational hunting
		law enforcement.

Measure Data

Year	Annual Measure		
2004	167,413		
2005	142,767		
2006	146,037		
2007	151,551		
2008			

Explanatory Note

The department has experienced a large turnover of officers which has limited the enforcement hours. Administrative changes are being implemented to assist in applying more enforcement hours even with reduced sworn officers.

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Department of Game & Inland Fisheries (403)

Service Area

Wildlife Management and Habitat Improvement

Objective

Maintain harvest levels of deer, bear, and turkey.

Measure #5

Number of deer harvested

Key Measure	Measure Type		Preferred Trend	
	Outcome		Maintain	

Measure Methodology

The deer harvest is reported through the collection of data from check stations and self-checking processes. These data are compiled at the end of each season.

Measure Baseline

Value	Date	Description
220,538	6/30/2005	The deer harvest for the 2004-2005 hunting season was 220,538.
Measure Target Value	Date	Description
218,000	6/30/2008	The target harvest for 2007-2008 hunting season is 218,000

Measure Data

Year	Annual Measure		
2006	214,675		
2007	223,198		
2008			

Explanatory Note

Deer harvest goals for the state where achieved in 2007. Wildlife harvest regulations are being evaluated and considered in 2008. Adjustments to regulations will be made to address localized harvest objectives and herd management issues.

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Secretary	15	Natural Resources	tmw
Departm	ent of	f Game & Inland Fisheries (403)	

Wildlife Management and Habitat Improvement

Objective

Maintain harvest levels of deer, bear, and turkey.

Measure #6

Number of turkey harvested

Key Measure Measure Type Preferred Trend
Outcome Up

Measure Methodology

The turkey harvest is reported through the collection of data from check stations and self-checking processes. These data are compiled at the end of each season.

Measure Baseline

Value	Date	Description
20,011	6/30/2005	The number of turkey harvested in the 2004-2005 season was 20,011.

Measure Target

Value		Date	Description
21,	00	6/30/2008	The target turkey harvest for 2007-2008 season.

Measure Data

Year	Annual Measure		
2006	21,623		
2007	18,233		
2008			

Explanatory Note

Turkey harvests where depressed in 2007. Weather is a major contributing factor to overall availability of forage insects for viability of young turkey in spring and summer months.

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Secretary 15 Natural Resources

Department of Game & Inland Fisheries (403)

Service Area

Wildlife Management and Habitat Improvement

Objective

Maintain harvest levels of deer, bear, and turkey.

Measure #7

Number of bear harvested

Key Measure Measure Type Preferred Trend
Outcome Maintain

Measure Methodology

The bear harvest is reported through the collection of data from check stations and self-checking processes. These data are compiled at the end of each season.

tmw

Measure Baseline

Value	Date	Description
1,130	6/30/2005	The number of bear harvested in the 2004-2005 hunting season was 1,130.
Measure Target Value	Date	Description
1,300	6/30/2008	The target number for bear harvest in the 2007-2008 hunting season

Measure Data

Year	Annual Measure		
2006	1,440		
2007	1,633		
2008			

Explanatory Note

Bear harvest was good in 2007. Bear human interactions are increasing as the bear population continues to increase.

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Secretary 15 Natural Resources

Department of Game & Inland Fisheries (403)

Service Area

Wildlife Management and Habitat Improvement

Objective

Identify, acquire or coordinate acquisition, easement or protection of appropriate lands that will contribute to the goal of securing 400,000 acres of land for conservation.

Measure #8

The Department of Game and Inland Fisheries will acquire, protect or coordinate the acquisition or protection with NGO's, other agencies or localities of 150,000 acres of land before the end of FY 2008.

tmw

Key Measure		Measure Type		Preferred Trend	
	X	Outcome		Up	

Measure Methodology

Reports from lands division on land identified for possible protection.

Measure Baseline

Value	Date	Description
1,000	7/1/2006	
Measure Target Value	Date	Description
150,000	6/20/2008	150,000 acres by the end of FY 2008 and 200,000 acres through 2010

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2007	955	9,551	500	1,074
2008	1,500			

Explanatory Note

Total acreage evaluated in 2007 was 12,080 acres. Additional educational materials and staff orientation and training will be made available in 2008 to accelerate the identification and review of potential land for conservation protection.

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Secretary 15	Natural Resources	tmw
Department of	of Game & Inland Fisheries (403)	

Wildlife Management and Habitat Improvement

Objective

Provide quality hunting and fishing recreational experiences for hunters and freshwater anglers in Virginia

Measure #9

We will obtain an 80-90 percent overall satisfaction rating of good to excellent of hunting and freshwater angling programs and activities on a customer satisfaction survey of hunting and freshwater angling licenses.

Key Measure		Measure Type	Preferred Trend
>	<	Output	Up

Measure Methodology

Survey would measure satisfaction with interactions with the Department for the purchase of licenses, education and training interactions, and enforcement interactions as well as satisfaction with the actual recreational experience.

Measure Baseline

Value	Date	Description
0	7/1/2006	Not actual baseline. Baseline TBD with first survey.
Measure Target Value	Date	Description
80	7/1/2008	To maintain or improve baseline findings for each year of the biennia. The overall objective would be to have a rating of good to excellent from 80 percent of □the respondents.

Measure Data

Year	Annual Measure		
2007	71.8		
2008			

Explanatory Note

The overall satisfaction rating of hunting programs ws 75.2% good to excellent. The overall satisfaction rating for fishing programs was 68.4%. The average is reported: 71.8%

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Secretary 15	Natural Resources	tmw
Department	of Game & Inland Fisheries (403)	

Wildlife Management and Habitat Improvement

Objective

Maintain research efforts designed to understand, monitor, restore and manage wildlife populations.

Measure #10

Personnel hours of effort conducting research activities

Key Measure	Measure Type	Preferred Trend	
	Input	Up	

Measure Methodology

The agency time accounting system provides information on the effort placed on projects. The research, evaluation and information dissemination efforts are captured in programs monitored named "Fish and Wildlife Infromation Services" (ED02), "Geographic Information Systems" (ED03), "Wildlife Area Surveys" (ED07), "Nongame and Endangered Species" (ED09), "Disease/Contaminant Investigations" (ED10), "Big Game" (2110), "Small Game" (2120), "Migratory Game Birds" (2130), "Furbearers" (2140), and "Fisheries Management" (RF02).

Measure Baseline

Value	Date	Description
160,677.70	6/30/2005	Personnel hours applied to research activities in FY 2005
Measure Target Value	Date	Description
185,000	6/30/2008	Personnel hours planned for research activities in FY 2008.

Measure Data

Year	Annual Measure		
2004	137,995.0		
2005	160,677.0		
2006	167,611.9		
2007	173,363.0		
2008			

Explanatory Note

Research hours are slightly increasing as resources are made avalable for specfic research activities.

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Secretary 15	Natural Resources	tmw
Department o	f Game & Inland Fisheries (403)	

Wildlife Management and Habitat Improvement

Objective

Enhance freshwater and selected anadroumous fish populations through stocking and re-establishment efforts.

Measure #11

Personnel hours of effort supporting hatchery operations

Key Measure	Measure Type	Preferred Trend	
	Input	Down	

Measure Methodology

The agency time accounting system provides information on the level of effort for projects conducted by the agency. The project entitled "Fish Culture" (RF03) provides the total level of effort in hatchery operations.

Measure Baseline

Value	Date	Description
75,780.00	6/30/2	· · · · · · · · · · · · · · · · · · ·
		2005
Measure Target		
Value	Date	Description
80,000	6/30/2	· · · · · · · · · · · · · · · · · · ·
		2008.

Measure Data

Year	Annual Measure		
2004	71,960.0		
2005	75,780.0		
2006	80,575.9		
2007	76,730.0		
2008			

Explanatory Note

Efforts are ongoing to modernize hatcheries through major capital enhancement programs. Once these improvement programs are complete, the results should be a reduction in the number of personnel hours needed to maintain fish production. During the current period of enhancement of facilities, the number of personnel hours may not decrease as quickly as projected.

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Department of Game & Inland Fisheries (403)

Service Area

Wildlife Management and Habitat Improvement

Objective

Enhance freshwater and selected anadroumous fish populations through stocking and re-establishment efforts.

Measure #12

Number of freshwater trout stocked

Key Measure Type		Preferred Trend
	Outcome	Maintain

Measure Methodology

The production of trout in cold water hatcheries is monitored. The actual number of trout stocked is determined by weight and measure at the time of stocking.

Measure Baseline

Value	Date	Description
1,668,000	6/30/200	The number of trout stocked in FY2005.
Measure Target Value	Date	Description
1,489,000	6/30/200	The target measure for catchable and fingerling trout to be stocked in FY 2008.

Measure Data

Year	Annual Measure		
2006	1,240,624		
2007	1,240,624		
2008			

Explanatory Note

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Secretary 15	Natural Resources	tmw
Department	of Game & Inland Fisheries (403)	

Wildlife Management and Habitat Improvement

Objective

Enhance freshwater and selected anadroumous fish populations through stocking and re-establishment efforts.

Measure #13

Production of put, grow and take species

Key Measure Measure Type Preferred Trend
Outcome Up

Measure Methodology

The production of put, grow and take warm water species is determined during distribution when fish are counted and weighed. These fish are stocked to provide long term recreational benefit and delayed harvest. The fish are stocked, allowed to grow in the wild and then harvested at a later date to extend the recreational season.

Measure Baseline

Value Date Description

1,800,000 In FY 2005 the production of put, grow and take species was

1,800,000.

Measure Target

 Value
 Date
 Description

 2,501,000
 6/30/2008
 The target production is 2,501,000 for FY 2008.

Measure Data

Year	Annual Measure		
2006	2,483,557		
2007	2,503,808		
2008			

Explanatory Note

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Secretary 15	Natural Resources	tmw
Department of	f Game & Inland Fisheries (403)	

Wildlife Management and Habitat Improvement

Objective

Provide assistance to land owners in altering or applying land use practices that are friendly to wildlife populations.

Measure #14

Personnel hours applied to providing direct assistance to land owners.

Key Measure	re Measure Type		Preferred Trend	
	Input		Up	

Measure Methodology

The agency time accounting system provides information on the level of effort of agency activities. The activities named "Habitat Enhancement/Diversity" (ED05) and "Watchable Wildlife" (RW02) are compiled for this measure.

Measure Baseline

Value	Date	Description
17,862.80	6/30/200	Personnel hours applied to projects in FY 2005.
Measure Target Value	Date	Description
23,000	6/30/200	Personnel hours planned for projects in FY 2008.

Measure Data

Year	Annual Measure		
2004	17,125		
2005	17,862		
2006	20,197		
2007	24,792		
2008			

Explanatory Note

Additional assistance to land owners is available via grants and programs funded by the federal government.

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tmw

Department of Game & Inland Fisheries (403)

Service Area

Wildlife Management and Habitat Improvement

Objective

Provide review, coordination and recommendations to project reviews to ensure consideration for wildlife.

Measure #15

Personnel hours applied to the coordination and development of project recommendations

Key Measure Measure Type Preferred Trend
Input Maintain

Measure Methodology

The agency time accounting system provides information on the level of effort of agency activities. The data for this measure will be the sum of effort from activities named "Project Reviews" (ED14) and "Environmental Policies and Procedures" (ED15).

Measure Baseline

Value	Date	Description
4,907.20	6/30/2005	Personnel hours applied to projects in FY 2005.
Measure Target Value	Date	Description
5,400	6/30/2008	Personnel hours planned for projects in FY 2008.

Measure Data

Year	Annual Measure		
2004	3,066		
2005	4,907		
2006	5,897		
2007	5,705		
2008			

Explanatory Note

Slight decreas in the total number of hours resulted from changes in personnel during the year.

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Department of Game & Inland Fisheries (403)

Service Area

Wildlife Management and Habitat Improvement

Objective

Maintain the facilities owned or operating by the Department to ensure access by the public and their safety while utilizing the facilities.

Measure #16

Personnel hours applied to the maintenance and operation of agency facilities

Key Measure	Measure Type		Preferred Trend
	Input		Maintain

Measure Methodology

The agency time accounting system provides information on the level of effort of agency activities. The total hours of effort for the project named "Facilities Maintenance" (RM01) represents the calculation for this measure.

Measure Baseline

Value	Date	Description
36,142.80	6/30/200	5 Personnel hours applied to this project in FY 2005.
Measure Target Value	Date	Description
29,370	6/30/200	8 Personnel hours planned for this project in FY 2008.

Measure Data

Year	Annual Measure		
2004	36,699		
2005	36,142		
2006	38,776		
2007	37,337		
2008			

Explanatory Note

Slight decrease in personnel hours involved with facilities maintenance even though the agency added two wildlife management areas in 2006.

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tmw

Department of Game & Inland Fisheries (403)

Service Area

Wildlife Management and Habitat Improvement

Objective

Improve and enhance the habitat on agency owned or cooperatively management wildlife and fisheries areas.

Measure #17

Personnel hours applied to habitat enhancement efforts on wildlife management areas.

Key Measure	Measure Type		Preferred Trend
	Input		Maintain

Measure Methodology

The agency time accounting system collects information on the level of effort of agency activities. The data for this measure is the total effort reported for the project named "Wildlife Management Area Habitat Enhnacement" (RH14).

Measure Baseline

Value	Date	Description
20,827.20	6/30/200	Personnel hours applied to habitat enhancement on wildlife management areas in FY 2005.
Measure Target Value	Date	Description
33,600	6/30/200	Personnel hours planned for habitat enhancement on wildlife management areas in FY 2008.

Measure Data

Year	Annual Measure		
2004	19,973		
2005	20,827		
2006	21,689		
2007	21,045		
2008			

Explanatory Note

Personnel hours where maintained close to previous year even with turnover in personnel involved in habitat management on wildlife management areas.

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Secretary 15	Natu	ral Reso	urces		tmw
Departmer	nt of Ga	me & I	nland Fish	neries (403)	
Service Area Administrative	and Supp	oort Serv	rices		
Objective To ensure that with applicable				and programs are managed effectively, and in a manner cors.	ısistent
Measure #18					
Percent of Go	vernor's N	Managen	nent scorecar	rd categories marked as meets expectations for the agency.	
Key Measure	Measure 7	Гуре	Preferre	ed Trend	
	Outcom	e	Up		
Measure Metho	odology				
Governor's m	anageme	nt score	card.		
Measure Basel Value	ine	Date		Description	
6	0		6/30/2005	The 2005 percentage calculated based on the agency scor is 60%.	ecard
Measure Targe Value	t	Date		Description	
10	0		6/30/2008	The desired target for FY 2008 is 100%.	
Moasuro Data					

Year	Annual Measure		
2006			
2007	90		
2008			

Explanatory Note

The scorecard was in hiatus for FY 2006.

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Secretary 15 Natural Resources tmw

Department of Game & Inland Fisheries (403)

Service Area

Boat Registration and Titling

Objective

Timely processing of registration and titling applications.

Measure #19

Percentage of boat registrations processed within 20 days of receipt of registration request.

Key Measure	Measure Type		Preferred Trend
	Output		Maintain

Measure Methodology

The boat registration and titling system maintains information on the time required to process boat registration and titling.

Measure Baseline

Value	Date	Description
96.07	6/30/2005	Registration request processed within 20 days of receipt in FY
		2005.
Measure Target		
Value	Date	Description
98	6/30/2008	Target for registrations processed within 20 days of receipt for FY 2008 is 98%.

Measure Data

Year	Annual Measure		
2006	99.97		
2007	99.99		
2008			

Explanatory Note

Processing time has been maintained even with reduced seasonal employees through application of technology to the processing work flow.

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Secretary 15	Natural Resources	tmw

Department of Game & Inland Fisheries (403)

Service Area

Boat Registration and Titling

Objective

Effectively administer the licensing of watercraft dealers and salesmen.

Measure #20

Personnel hours applied to administration of watercraft dealer licensing.

Key Measure	Measure Type	Preferred Trend
	Input	Down

Measure Methodology

The agency time accounting system collects and reports information on the efforts of agency activities. The effort values collected in the project named "Boat Dealer Licensing" (RB04) will be reported.

Measure Baseline

Value	Date	Description
4,555.40	6/30/2005	Personnel hours applied to administration of watercraft dealer licensing in FY 2005.
		ilcensing in i i zooo.
Measure Target		
Value	Date	Description
3,900	6/30/2008	Projected personnel hours applied to administration of watercraft
		dealer licensing in FY 2008.

Measure Data

Year	Annual Measure		
2004	4,572		
2005	4,540		
2006	4,388		
2007	4,139		
2008			

Explanatory Note

Small processing effeciencies have been realized in watercraft dealer licensing. New technology being deployed in 2008 should lower overall effort needed for the program.

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Secretary 1	15	Natural Resources	tmw
Departme	ent of	f Game & Inland Fisheries (403)	

Boat Registration and Titling

Objective

Provide quality recreational boating experience for the registered motorboat owners of Virginia

Measure #21

We will obtain an 80-90 percent overall satisfaction rating of good to excellent of boating programs and activities of a customer satisfaction survey of registered boat owners.

Key Measure		Measure Type		Preferred Trend	
X		Outcome		Up	

Measure Methodology

Survey would measure satisfaction with interactions with the Department for the registration and titling of boats, education and training interactions, enforcement actions and access to Virginia's waters as well as satisfaction with the actual recreational experience.

Measure Baseline

Value	Date	Description
0	7/1/2006	Not actual baseline. New measure. Baseline TBD
Measure Target Value	Date	Description
80	7/1/2007	To maintain or improve baseline findings for each year of the biennia and □into future biennia. The overall objective would be to have a rating of good to □excellent from 80 percent of the respondents

Measure Data

Year	Annual Measure		
2007	71.8		
2008			

Explanatory Note

The overall approval rating from the survey for those reporting good to excellent satisfaction with the boating programs was 71.8%

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Secretary 15	Natural Resources	tmw
Department o	f Game & Inland Fisheries (403)	

Boat Registration and Titling

Objective

Develop and maintain boating access to the waters of the Commonwealth.

Measure #22

Personnel hours applied to maintenance and development of boating access

Key Measure	Measure Type	Preferred Trend
	Input	Up

Measure Methodology

The agency time accounting system collects and reports information on the effort expended for agency activities. For reporting on this measure, the projects named "Boating Access Site Development and Improvement" (RB09) and "Boating Access Site Maintenance" (RB10) will be summed.

Measure Baseline

Value	Date	Description
10,882.90	6/30/2005	Personnel hours applied to projects in FY 2005.
Measure Target Value	Date	Description
12,500	6/30/2008	Personnel hours planned to projects in FY 2008 are 12,500 hours.

Measure Data

Year	Annual Measure		
2004	10,440		
2005	10,883		
2006	10,746		
2007	10,053		
2008			

Explanatory Note

Additional personnel resources have been budgeted in 2008 to address needs in boating access infrastructure.

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Secretary 15	Natural Resources	tmw
Department of	f Game & Inland Fisheries (403)	

Boating Safety Information and Education

Objective

Assure minimum levels of instruction on safe and ethical operation of watercraft

Measure #23

Number of students completing boating safety course.

Key Measure	Measure Type	Preferred Trend
	Outcome	Up

Measure Methodology

The participation in each boating safety course is reported to the agency and will be summarized to determine the value for this measure.

Measure Baseline

Value	Date	Description
1,439	6/30/2005	The number of students completing boating safety courses in FY 2005.
Measure Target Value	Date	Description
4,000	6/30/2008	The target number of students completing boating safety courses in FY 2008.

Measure Data

Year	Annual Measure		
2006	2,436		
2007	3,086		
2008			

Explanatory Note

Manadatory boating education should increase the number of students per year.

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Secretary :	15	Natural Resources	tmw
Departm	ent of	f Game & Inland Fisheries (403)	

Boating Safety Information and Education

Objective

Assure minimum levels of instruction on safe and ethical operation of watercraft

Measure #24

Personnel hours applied to support of boating safety instruction

Key Measure	Measure Type	Preferred Trend
	Input	Up

Date

Measure Methodology

The agency time accounting system collects and reports the level of effort for activities of the agency. The effort reported for the project named "Boating Education Sutdent Training" (EB06) will be summed for this measure.

Description

Measure Baseline

Value

4,726	6/30/2005	Personnel hours applied to support of boating safety instruction in FY 2005.
Measure Target Value	Date	Description
7,180	6/30/2008	Personnel hours planned for support of boating safety inistruction in FY 2008

Measure Data

Year	Annual Measure		
2004	4,235		
2005	4,726		
2006	5,286		
2007	5,729		
2008			

Explanatory Note

New mandatory boating education requirement will result in an expansion of this program.

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Secretary 15	Natural Resources	tmw	

Department of Game & Inland Fisheries (403)

Service Area

Enforcement of Boating Safety Laws and Regulations

Objective

Maintain the current level of effort in boating law enforcement.

Measure #25

Sworn-officer hours applied to the enforcement of boating laws

Key Measure	Measure Type	Preferred Trend
	Input	Up

Measure Methodology

The agency time accounting system collects and reports the level of effort for agency activities. The data for this measure is the total level of effort reported on the project named "Boating Law Enforcement" (RB01).

Measure Baseline

Value	Date	Description
64,840.70	6/30/2005	Sworn officer hours applied to recreational boating law
		enforcement in FY 2005.
Measure Target		
Value	Date	Description
65,600	6/30/2008	Sworn officer hours planned for recreational boating law
		enforcement in FY 2008.

Measure Data

Year	Annual Measure		
2004	59,365		
2005	64,840		
2006	74,068		
2007	62,840		
2008			

Explanatory Note

Significant turnover in officers has resulted in difficulty in maintaining enforcement efforts. Administrative adjustments are being implemented to assist in providing appropriate level of enforcement hours even with decreased numbers of sworn personnel. Boating enforcement efforts are specifically being targeted for FY 2008.

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Department of Historic Resources (423)

Service Area

Agency

Objective

We will identify, evaluate and recognize historic resources as a source of information and encouragement available to property owners and other public and private decision-makers through June 30, 2008.

Measure #1

We will add information on at least 18,000 properties to the DHR historic resource inventory data-sharing system by 2009.

Key Measure		Measure Type		Preferred Trend
X		Outcome		Up

Measure Methodology

Survey data that identifies buildings, districts, sites, structures, objects and other resources that are potentially historic and that should be considered in private and public decisions are produced from a variety of sources. All such data is then entered into the DHR historic resources inventory data-sharing system--a complex electronic system with attributes of both a powerful database and a GIS mapping system.

Measure Baseline

Value	Date	Description
170,000	6/30/2005	Total entries through SFY2005
Measure Target Value	Date	Description
188,000	6/30/2009	Survey and add to inventory an additional 18,000 properties for a total of 188,000 by the end of SFY2009

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2004	590	1,995	2,297	754
2005	5,213	1,831	1,658	1,578
2006	2,042	597	366	2,137
2007	1,953	2,012	923	935
2008	1,668			

Explanatory Note

DHR's historic resources inventory provides the largest and most information source on information on the location, historic character, and background of buildings, sites, objects, structures, and districts in communities throughout Virginia. This inventory is used by private property owners, developers, local governments, transportation planners, educators, researchers, and many others on a daily basis. Data on new entries has been tracked for many years, but totals were approximate until a data "cleanup" project in 2006. The 4th quarter data for 2006 includes both new entries and an adjustment based on the data "cleanup".

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Department of Historic Resources (423)

Service Area

Agency

Objective

We will identify, evaluate and recognize historic resources as a source of information and encouragement available to property owners and other public and private decision-makers through June 30, 2008.

Measure #2

Number of historic properties listed on the Virginia Landmarks Register.

Key Measure	Measure Type		Preferred Trend	
	Outcome		Up	

Measure Methodology

Agency records of historic properties submitted to the agency, evaluated and approved for inclusion in the Virginia Landmarks Register.

Measure Baseline

Value	Date		Description
2,377	(6/30/2005	Total landmarks listed through SFY2005
Measure Target Value	Date		Description
2,571	(6/30/2007	Add roughly 90 new listings, updated historic district listings, or multiple property nominations each year through 2008.

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2004	14	51	20	23
2005	10	34	7	35
2006	25	23	34	22
2007	25	28	15	27
2008	17			

Explanatory Note

In 2005, Virginia ranked #2 nationally for listing historic properties on its state register and the National Register of Historic Places--and #1 for listing historic districts. A total of 2377 historic buildings, districts, sites, objects, and structures had been listed in the Virginia Landmarks Register by the close of SFY2005.

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dma

Department of Historic Resources (423)

Service Area

Agency

Objective

We will identify, evaluate and recognize historic resources as a source of information and encouragement available to property owners and other public and private decision-makers through June 30, 2008.

Measure #3

Number of historic properties listed on the Virginia Landmarks Register that reflect Virginia's rich diversity

Key Measure	Measure Type		Preferred Trend	
	Outcome		Up	

Measure Methodology

Based on data in nominations approved by the Virginia Board of Historic Resources at their quarterly meetings

Measure Baseline

Value	Date	Description
154	6/30/200	3 ,-
		rich diversity
Measure Target		
Value	Date	Description
286	6/30/200	An additional 24 diversity landmarks registered by SFY2008

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2004	7	11	2	8
2005	2	3	4	4
2006	4	10	10	4
2007	7	1	5	5
2008	6			

Explanatory Note

Virginia history is rich in the contributions of many different peoples and cultures above and beyond those of the founding fathers. For the past several years DHR has pursued a "Diversity Initiative" to ensure that the benefits and the recognition of Virginia's preservation program are both available to all our citizens and that those programs reflect the full diversity of our history. In 2002 DHR noted only 154 registered landmarks explicitly referenced diversity themes. By 2005 this number had increased to 234.

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Department of Historic Resources (423)

Service Area

Agency

Objective

We will increase the protection and/or rehabilitation and reuse of historic properties for economic and community benefits through June 30, 2008.

Measure #4

We will work with property owners and developers to complete and certify 275 historic rehabilitation projects per year through 2008.

Key Measure		Measure Type		Preferred Trend	
X		Outcome		Maintain	

Measure Methodology

Agency records on historic rehabilitation projects completed and certified as meeting Secretary of the Interior Standards to qualify for state historic rehabilitation tax credits.

Measure Baseline

Value	Date	Description
251	6/30/2005	Number of projects certified as complete in 2005
Measure Target Value	Date	Description
275	6/30/2007	Number of projects expected to be certified as complete in 2007

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2004	40	32	104	64
2005	55	44	77	75
2006	60	81	95	65
2007	48	72	78	44
2008	47			

Explanatory Note

Targets are annual, but data is reported quarterly. The number of projects brought to DHR for assistance and certification has grown dramatically from 32 in 1996 to 251 in 2005. Drop in number of projects completed and reported in the 4th quarter of SFY 2007 reflects a general slowdown in the housing/construction market outside of DHR control.

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Service Area

Agency

Objective

We will increase the protection and/or rehabilitation and reuse of historic properties for economic and community benefits through June 30, 2008.

Measure #5

Private dollars invested in historic rehabilitation projects assisted by DHR.

Key Measure	Measure Type	Preferred Trend
	Outcome	Up

Measure Methodology

Agency records on the monetary value of rehabilitation projects completed and certified as meeting Secretary of Interior Standards.

Measure Baseline

Value	Date	Description
40	6/30/1997	Private investment in millions of dollars in certified rehabilitation
		projects in the first year of the Virginia rehabilitation tax credit
Measure Target		
Value	Date	Description
200	6/30/2008	Private investment in million of dollars anticipated through SFY
		2008

Measure Data

	Year	Annual Measure		
	2002	123		
	2003	132		
	2004	147		
	2005	205		
	2006	285		
	2007	287		
ĺ	2008			

Explanatory Note

Data is reported in millions of dollars.

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Service Area

Agency

Objective

We will increase the protection and/or rehabilitation and reuse of historic properties for economic and community benefits through June 30, 2008.

dma

Measure #6

Total number of historic preservation easements managed by DHR

Key Measure	Measure Type	Preferred Trend
	Outcome	Up

Measure Methodology

Agency records on easement donation.

Measure Baseline

Value	Date	Description
384	6/30/2005	Total number of easement held by the end of SFY 2005
Measure Target Value	Date	Description
427	6/30/2008	Add 12 new or expanded easements each year through SFY2008

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2004	3	0	3	7
2005	2	8	3	1
2006	2	5	2	10
2007	3	11	4	5
2008	4			

Explanatory Note

In the late 1990s with roughly 250 easements, DHR challenged itself to protect a total of 400 properties through preservation easements by the end of calendar 2007. That goal was met in October of 2006. the agency continues its commitment to partner with willing landowners to protect Virginia's greatest historic treasures and to support Governor Kaine's challenge of placing 400,000 more acres under protection by 2010, targeting an additional 12 easements donated to the Board of Historic Resources each year for the next 3 years.

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Service Area

Agency

Objective

To improve the high quality, quantity, and use of historic resource inventory products and services through June 2008

Measure #7

Number of customers conducting research in the DHR archives or using DHR research services

Key Measure	Measure Type		ferred Trend
	Outcome	Up	•

Measure Methodology

Agency records on customers conducting research on-site at DHR, research requests and archives searches filled by DHR staff in response to customer requests.

Measure Baseline

Value	Date	Description
5,950	6/30/2005	Numbers of customers using DHR archives and research services
Measure Target Value	Date	Description
6,000	6/30/2007	Numbers are expected to remain stable or decrease as use of the on-line data-sharing system by public agencies increases

Measure Data

Year	Annual Measure		
2004	4,825		
2005	5,950		
2006	6,379		
2007	6,572		
2008			

Explanatory Note

One of DHR's key services to citizens and decisionmakers across Virginia is the vast amount of data on historic resources in every community. DHR is committed to increasing not just the numbers of historic resources in its inventory, but the usefulness and accessibility of that data. This measure captures information on two ways in which that information is accessed--on-site at the DHR archives, and through research services provided by DHR archives staff and mailed, emailed, or faxed to customers. These numbers have more than tripled in less than a decade going from 1588 in 1997 to 4672 in 2005. These figures do not include access to either the online datasharing system or information posted on the DHR website or services provided apart from the archives.

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Service Area

Agency

Objective

We will conduct historic preservation training and environmental education programs and events designed to increase knowledge and appreciation of Virginia's historic assets and how to use them for economic, educational, and civic benefit.

Measure #8

We will reach an audience of at least 14,500 people each year through historic preservation training and environmental education programs, classes, exhibits, and events

Key Measure	Measure Type	Preferred Trend
X	Outcome	Up

Measure Methodology

Quarterly reports from staff and partner organizations listing workshops, conferences, lectures, exhibits, and other educational activities and events and reporting on approximate attendance figures.

Measure Baseline

Value	Date	Description
10,000	6/30/2003	Baseline is calculated as the audience numbers in the first year this activity was tracked.
Measure Target Value	Date	Description
14,500	6/30/2007	The target is based on planned educational activities and current staff and financial resources for the coming year.

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2004	3,249	16,840	11,038	20,812
2005	1,731	12,213	7,758	6,176
2006	2,639	162,084	2,800	29,563
2007	3,681	16,106	6,858	4,659
2008	5,181			

Explanatory Note

2nd Quarter for 2007 does not include the 544000 reached through DHR co-sponsored TimeTravelers program. We cannot separate out the "history/historic preservation" audience within this broad educational/tourism museum visitation program.

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Service Area

Agency

Objective

We will conduct historic preservation training and environmental education programs and events designed to increase knowledge and appreciation of Virginia's historic assets and how to use them for economic, educational, and civic benefit.

Measure #9

Number of participants in DHR sponsored or cosponsored environmental education programs that reflect the rich diversity of Virginia history and population

Key Measure	Measure Type		Preferred Trend	
	Outcome		Up	

Measure Methodology

Quarterly staff reports indicating educational activities and audiences noting which of these addressed themes and historic places that tell the story of Virginia's diverse population

Measure Baseline

Date	Description
6/30/2003	The baseline represents the audience reached in the first year this measure was tracked
	tills measure was tracked
Date	Description
6/30/2007	Annual target based on available staff and funds projected for the year
	6/30/2003 Date

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2004	415	5,236	9,309	17,559
2005	391	6,806	6,194	3,045
2006	1,275	14,959	605	6,767
2007	361	11,930	545	1,194
2008	1,556			

Explanatory Note

Targets are based on known available resources. High fluctuations beyond expectations can be seen as the result of one-time partnerships such as the Civil Right exhibit with the Virginia Historical Society in the 3rd and 4th quarters of 2004. And a strong showing among partner organizations during Virginia Archaeology Month in 2nd quarter of 2006.

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Service Area

Agency

Objective

We will conduct historic preservation training and environmental education programs and events designed to increase knowledge and appreciation of Virginia's historic assets and how to use them for economic, educational, and civic benefit.

Measure #10

Numbers of Historical Highway Markers placed on Virginia's highways

Key Measure	Measure Type	Preferred Trend
	Outcome	Up

Measure Methodology

Agency records on number of historical highway markers approved by the Board of Historic Resources for placement on Virginia's highways.

Measure Baseline

Value	Date	Description
66	6/30/2005	Number of new or replacement markers approved in SFY2005
Measure Target Value	Date	Description
25	6/30/2007	An average of 25 new markers each year approved by the Board of Historic Resources

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2004	16	19	9	7
2005	8	9	35	14
2006	8	21	10	7
2007	6	7	8	18
2008	7			

Explanatory Note

An extremely popular program for visitors and citizens alike, historical highway markers are funded entirely through a transportation enhancement grant and private sponsorship both of which result in considerable annual variation in the numbers of markers placed in a given year. There were approximately 2100 markers total on Virginia's highways in 2005. Baseline reflects the last year that TEA21 funds were available for placing new markers. Targets are based on leveraging private sponsorship for new markers.

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Service Area

Agency

Objective

We will conduct historic preservation training and environmental education programs and events designed to increase knowledge and appreciation of Virginia's historic assets and how to use them for economic, educational, and civic benefit.

Measure #11

Number of new or replacement historical highway markers that reflect Virginia's rich diversity

Key Measure	Measure Type		Preferred Trend	
	Outcome		Up	

Measure Methodology

Agency records on markers approved at quarterly meetings of the Virginia Board of Historic Resources

Measure Baseline

Value	Date	Description
209	6/30/2002	Number prior to initiative
Measure Target Value	Date	Description
314	6/30/2008	Adding 15 new markers each year through 2008

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2004	5	7	3	2
2005	4	0	5	7
2006	6	15	3	2
2007	1	2	6	9
2008	4			

Explanatory Note

Part of an agency initiative to reach out and ensure that DHR's programs both serve the full range of Virginia's population and tell the story of Virginia's rich and diverse peoples and cultures. Highway markers are almost totally funded by private sponsors. There were 209 markers identified in 2002 as addressing the contributions of Native Americans, African Americans, women, and/or other less well-known influences in Virginia history. As a result of this initiative DHR has worked with sponsors and used grant funds to place 104 additional diversity-related markers through 2005. Annual targets are based on a combination of available funds and interest expressed by different potential sponsoring organizations.

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Secretary 15 Natural Resources

Department of Historic Resources (423)

Service Area

Administration of Grants for Cultural and Artistic Affairs

Objective

To pay non state agency grant funds as prescribed by law.

Measure #12

Percentage of time non state agency grants will be paid in 30 days or less from Secretary of Finance approval

dma

Key Measure	Measure Type		Preferred Trend
	Outcome		Maintain

Measure Methodology

Grants will be paid in 30 days or less from the DPB approval date of match.

Measure Baseline

Value	Date	Description
100	6/30/2006	FY2006 baseline - 135 grants
Measure Target Value	Date	Description
100	7/30/2006	FY2007 - 253 grants

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2007	100	100	100	100
2008	100			

Explanatory Note

For the third quarter of FY2007, 68 grants were sent to DPB for match approval. Of those, 68 were paid to grantees in 30 days or less of match approval date.

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Secretary 15 Natural Resources

dma

Department of Historic Resources (423)

Service Area

Financial Assistance for Historic Preservation

Objective

To improve the maintenance and operation of historic attractions and museums through restoration, rehabilitation, or educational projects through June 30, 2008

Measure #13

Percentage of grantee payments made in 30 days or less.

Key Measure	Measure Type		Preferred Trend
	Outcome		Maintain

Measure Methodology

Out of the requests for payments received during the quarter, number of grantee payments made in 30 days or less.

Measure Baseline

Value	Date	Description
100	6/30/200	New measure, no baseline
Measure Target Value	Date	Description
100	6/30/200	·

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2007	100	100	100	100
2008	100			

Explanatory Note

For the third quarter, 46 requests were submitted by grantees for payment. Out of these,46 were paid within 30 days or less.

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Department of Historic Resources (423)

Service Area

Historic Resource Management

Objective

To increase the number of historic resources identified, evaluated, and registered

Measure #14

Number of properties added to the DHR historic resource database

Key Measure	Measure Type		Preferred Trend
	Outcome		Up

Measure Methodology

Survey data that identify buildings, districts, sites, structures, objects and other resources that are potentially historic and that can inform private and public decisions are produced from a variety of sources. All such data is then entered into the DHR historic resources inventory data-sharing system—a complex electronic system with attributes of both a powerful database and a GIS mapping system.

Measure Baseline

Value	Date	Description
170,000	6/30/2005	170,000 (Total through FY2005)
Measure Target Value	Date	Description
188,000	6/30/2009	+18,000 by the end of SFY2009

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2004	590	1,995	2,297	754
2005	5,213	1,831	1,658	1,578
2006	2,942	597	366	2,137
2007	1,953	2,012	923	935
2008	1,668			

Explanatory Note

Data on new entries has been tracked for several years. Prior to 2006 total entries was approximate. 4th quarter 2006 reflects both new entries and an adjustment resulting from a year long project to "clean up" the database and confirm totals.

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Service Area

Historic Resource Management

Objective

To increase the number of historic resources identified, evaluated, and registered

Measure #15

Number of historic resources listed on the Virginia Landmarks Register

Key Measure	Measure Type		Preferred Trend
	Outcome		Up

Measure Methodology

Agency records of historic properties submitted to the agency, evaluated, and approved for inclusion in the Virginia Landmarks Register by the Virginia Board of Historic Resources. Target number is based on estimated results of joint DHR/local government projects plus properties for which property owners have already expressed and interest and demonstrated some expectation of completing the necessary research and documentation.

Measure Baseline

Value	Date	Description
2,377	6/30/200	Total landmarks listed through SFY2005
Measure Target Value	Date	Description
2,571	6/30/200	Add roughly 90 new or updated listing each year through 2007

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2004	14	51	20	23
2005	10	34	7	35
2006	25	23	34	22
2007	25	28	15	27
2008	17			

Explanatory Note

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Service Area

Historic Resource Management

Objective

To increase the number of historic resources identified, evaluated, and registered

Measure #16

Number of historic resources listed on the Virginia Landmarks Register that directly reflect the rich diversity of Virginia's people and culture

dma

Key Measure	Measure Type		Preferred Trend
	Outcome		Up

Measure Methodology

Agency records of historic properties submitted to the agency, evaluated, and approved for inclusion in the Virginia Landmarks Register by the Virginia Board of Historic Resources that directly reflect the rich diversity of Virginia's people and culture. Baseline reflects the total number in 2002 when DHR undertook this initiative. By the end of SFY 2005, 70 properties that reflected Virginia's diversity had been added to the register. The target reflects an average 12 per year that the agency has challenged itself to leverage.

Measure Baseline

Value	Date	Description
154	6/30/2002	154 total (2002); up to 224 (2005)
Measure Target Value	Date	Description
286	6/30/2008	+24 (or minimum of 12 per year through SFY 2008)

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2004	7	11	2	8
2005	2	3	4	4
2006	4	10	10	4
2007	7	1	5	5
2008	6			

Explanatory Note

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Service Area

Historic Resource Management

Objective

To increase the protection and/or rehabilitation and reuse of historic properties

Measure #17

Number of historic rehabilitation projects completed and certified by DHR as meeting criteria for historic preservation tax credit

Key Measure Type		Preferred Trend
	Outcome	Up

Measure Methodology

Results are based on agency records on historic rehabilitation projects completed through DHR technical assistance and certified as meeting Secretary of Interior Standards to qualify for state and/or federal rehabilitation tax credits. The baseline was established as the number of project completed in the first year of the Virginia rehabilitation tax credit and reflects projects qualified for federal tax credits only. The measure indicates both the impact of the Virginia tax credits and the overall contribution of this program to historic preservation and economic development. Results are shaped by economic factors above and beyond the effectiveness of DHR educational and technical assistance efforts. Both the number and dollars leveraged through state and federal tax credits remain the best measures of the impact that this program has both on significant historic resources and on economic development.

Measure Baseline

Value	Date	Description
251	6/30/2005	The number of projects certified during SFY2005
Measure Target Value	Date	Description
275	6/30/2007	Targeted 275 projects certified during each year

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2006	60	81	95	65
2007	48	72	78	44
2008	47			

Explanatory Note

SFY2007 4th quarter numbers are lower than projected due to economic, housing/construction slow down outside DHR control.

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Secretary	15	Natural Resources	dma
Departm	ent of	f Historic Resources (423)	

Service Area

Historic Resource Management

Objective

To increase the protection and/or rehabilitation and reuse of historic properties

Measure #18

Amount of private dollars invested in historic rehabilitation projects leveraged and enhanced by the state tax credit program

Key Measure	Measure Type		Preferred Trend
	Outcome		Up

Measure Methodology

Agency records on the monetary value of rehabilitation projects leveraged by state and federal rehabilitation tax credits and certified through DHR assistance as meeting Secretary of Interior Standards. The baseline was established as the number of project completed in the first year of the Virginia rehabilitation tax credit and reflects projects qualified for federal tax credits only. The measure indicates both the impact of the Virginia tax credits and the overall contribution of this program to historic preservation and economic development. Results are shaped by economic factors above and beyond the effectiveness of DHR educational and technical assistance efforts. Both the number and dollars leveraged through state and federal tax credits remain the best measures of the impact that this program has both on significant historic resources and on economic development. Targets are projected from the estimated costs of projects "in the pipeline" for which property owners and developers have already submitted plans.

Measure Baseline

Value	Date	Description
40	6/30/1997	Private investment leveraged in first year of state rehabilitation
		tax credit
Measure Target	Dete	Description
Value	Date	Description
200	6/30/2008	Private investment in millions of dollars anticipated annually
		through 2008

Measure Data

Year	Annual Measure		
2002	123		
2003	132		
2004	147		
2005	205		
2006	285		
2007	287		
2008			

Explanatory Note

Data is reported in millions of dollars

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Service Area

Historic Resource Management

Objective

To increase the protection and/or rehabilitation and reuse of historic properties

Measure #19

Number of historic preservation easements held by the Virginia Board of Historic Resources and managed by DHR

Key Measure	Measure Type	Preferred Trend
	Outcome	Up

Measure Methodology

Agency records on easement donation. In the late 1990's with roughly 250 easements at that time, DHR challenged itself to protect a total of 400 properties through preservation easements by the end of calendar 2007. The agency continues that commitment following 2007 to add an additional 12 per year on average for the next 3 years.

Measure Baseline

Value	Date	Description
384	6/30/2005	Total number easement held by end of 2005
Measure Target Value	Date	Description
427	6/30/2008	Add 12 new or updated easement each year through 2007/2008

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2004	1	0	3	7
2005	2	8	3	1
2006	2	5	2	10
2007	3	11	4	5
2008	4			

Explanatory Note

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Service Area

Historic Resource Management

Objective

To increase the protection and/or rehabilitation and reuse of historic properties

Measure #20

Percentage of agency responses that comply with the 30-day federal response requirement for state, federal, and local project review

dma

Key Measure	Measure Type	Preferred Trend
	Output	Maintain

Measure Methodology

Agency project review tracking database.

Measure Baseline

Value	Date	Description
80	6/30/2002	80% (FY2002)
Measure Target		

Value	Date	Description
90	6/30/2007	=90% (FY 2007/2008)

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2004	70	77	83	82
2005	92	86	92	94
2006	92	91	85	90
2007	93	93	93	96
2008	92			

Explanatory Note

Improvements reflect a combination of filling vacant and new positions needed to respond to workload, the results of training public agencies seeking review, and the results of developing programmatic agreements that streamline the process.

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Service Area

Historic Resource Management

Objective

To improve the high quality, quantity, and use of historic resource inventory products and services

Measure #21

Customers served by DHR archives and research services

Key Measure	Measure Type		Preferred Trend
	Output		Maintain

Measure Methodology

Agency visitor logs and research service records.

Measure Baseline

Value	Date	Description
5,950	6/30/2005	Total archives customers served in SFY2005
Measure Target Value	Date	Description
6,000	6/30/2008	Service is expected to remain stable or decrease as use of the data-sharing system increases

Measure Data

Year	Annual Measure		
2004	4,825		
2005	5,950		
2006	6,379		
2007	6,572		
2008			

Explanatory Note

The use of the DHR central archives on-site and through research services is expected to decrease as public agency use of the on-line data-sharing system increases.

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Service Area

Historic Resource Management

Objective

To improve the high quality, quantity, and use of historic resource inventory products and services

Measure #22

Number of backlogged architectural records entered into DHR historic resource inventory data-sharing system

Key Measure	Measure Type	Preferred Trend
	Output	Up

Measure Methodology

Agency records. There are approximately 10,000 architectural historic resources recorded in the agency's inventory and paper records for which DSS files have not been created. The target is to reduce the backlog by 50% (data on 5000 properties entered) by the end of SFY 2008.

Measure Baseline

Value	Date	Description
0	6/30/2006	New measure
Measure Target Value	Date	Description
5,000	6/30/2008	Reduce the backlog by 5000 or 50% by the end of SFY 2008

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2007	682	4,348	370	36
2008	432			

Explanatory Note

Target met by end of second quarter. Work efforts retargeted to other priorities in third quarter.

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Department of Historic Resources (423)

Service Area

Historic Resource Management

Objective

To advance state leadership by example in the stewardship of state-owned historic properties

Measure #23

Number of state-owned historic properties added to the Virginia Landmarks Register

Key Measure	Measure Type		Preferred Trend
	Outcome		Up

Measure Methodology

Agency registration records.

Measure Baseline

Value	Date	Description
14	6/30/20	14 total (FY 2002); 44 total (FY2005)
Measure Target Value	Date	Description
74	6/30/20	Registering 10 state-owned historic resources each year through 2008

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2004	0	0	6	4
2005	0	0	1	9
2006	0	1	1	8
2007	1	0	0	9
2008	0			

Explanatory Note

Part of a larger initiative to encourage improved stewardship of stateowned historic resources. DHR determined in 2002 that only 14 of the many historic buildings and sites owned by the Commonwealth had been formally registered as Virginia Landmarks. In partnership with the state land-owning agencies and educational institutions, this number had increased to 44 by the end of SFY2005. Our challenge is to add (or update) 10 state-owned historic resources to the Virginia Landmarks Register each year through 2008.

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Department of Historic Resources (423)

Service Area

Historic Resource Management

Objective

To advance state leadership by example in the stewardship of state-owned historic properties

Measure #24

Number of state-owned historic properties inspected to monitor condition of significant historical attributes

Key Measure Type		Preferred Trend	
	Output		Maintain

Measure Methodology

Agency reports indicating archaeological site and building condition inspections conducted. If there are ongoing projects that affect the condition of a site or building, then the same property may be inspected several times during a year.

Measure Baseline

Value	Date	Description
30	6/30/2003	Annual target established in 2003
Measure Target Value	Date	Description
30	6/30/2008	Target is to inspect 30 state-owned historic properties per year through 2008

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2004	8	10	13	1
2005	13	16	33	3
2006	12	4	8	33
2007	10	5	11	5
2008	13			

Explanatory Note

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Service Area

Historic Resource Management

Objective

To advance state leadership by example in the stewardship of state-owned historic properties

Measure #25

Number of state-owned properties appropriately considered for preservation purposes or placed under treatment or management plans.

Key Measure	Measure Type	Preferred Trend
	Outcome	Up

Measure Methodology

Agency reports. Development of treatment or management plans may include studies and lengthy negotiations regarding appropriate strategies taking months or years to complete. Only completed or products or major revisions/renewals of agreements are counted.

Measure Baseline

Value Date		Description		
2	6/30/2002	Number of treatment plans, protocols, or studies		
Measure Target Value	Date	Description		
4	6/30/2008	4 new treatment plans, protocols, or studies each year through 2008		

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2004	1	0	15	2
2005	1	1	2	0
2006	0	1	4	0
2007	0	1	3	0
2008	0			

Explanatory Note

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Department of Historic Resources (423)

Service Area

Historic Resource Management

Objective

To increase knowledge and appreciation of Virginia's historic assets and how to use them

Measure #26

Number of participants trained by DHR training programs or classes

Key Measure	Measure Type		Preferred Trend
	Outcome		Up

Date

Measure Methodology

Agency records compiling data on audience reached through targeted, DHR-sponsored or co-sponsored training workshops, conferences, and other events about historic resources and the tools available to help meet private and public preservation objectives as well as legal requirements for considering historic resources in public decision-making. Baseline reflects the total number of participants trained in 2003, the first year of this initiative. The target is based on targeted agencies and partnerships already "in the works" for the coming year.

Measure Baseline

Value

2,300	6/30/2003	Number of participants trained in 2003, the first year this	
		measure was tracked	
Measure Target			
Value	Date	Description	
2,500	6/30/2008	Number of participants targeted each year in 2007 and 2008	

Description

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2004	36	1,197	607	1,130
2005	163	1,057	476	777
2006	517	630	843	775
2007	807	442	916	597
2008	1,216			

Explanatory Note

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Department of Historic Resources (423)

Service Area

Historic Resource Management

Objective

To increase knowledge and appreciation of Virginia's historic assets and how to use them

Measure #27

Number of participants reached by DHR environmental education programs

Key Measure	Measure Type		Preferred Trend
	Outcome		Up

Measure Methodology

Agency records compiling audience reached through educational lectures, exhibits, conferences, or other programs and events coordinated, sponsored or cosponsored by DHR. Baseline is calculated on the numbers of participants reached in 2003 (the first year DHR measured audience reached by educational programming through typical agency educational lectures, public meetings, conferences, etc. The target challenges staff to exceed this baseline number by at least 20% through partnerships and cosponsoring exhibits and workshops that reach a larger audience. Target is based on availability of resources (staff/funding), performance is further leveraged through the use of partnerships, grants, and other one-time funds.

Measure Baseline

Value	Date	Description
8,000	6/30/2003	Number of participants reached in 2003, the first year this
		measure was tracked
Measure Target		
Value	- .	
value	Date	Description

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2004	3,213	15,643	10,431	19,682
2005	1,568	11,156	7,282	5,399
2006	2,122	161,454	1,957	28,788
2007	2,874	15,664	5,942	4,062
2008	3,965			

Explanatory Note

2nd quarter data includes the annual audience results for TimeTravelers a cosponsored program administered through the Virginia Association of Museums and results from the annual Virginia Archaeology Month. Since these figures vary greatly and are difficult to predict within DHR resources, they are not included in the targets.

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Department of Historic Resources (423)

Service Area

Historic Resource Management

Objective

To increase knowledge and appreciation of Virginia's historic assets and how to use them

Measure #28

Number of historical highway markers approved for placement on Virginia's Highways

Key Measure	Measure Type		Preferred Trend
	Outcome		Up

Measure Methodology

Agency board meeting minutes. Most new markers are sponsored by private organizations. Replacement marker funding has ended resulting in lower targets for the next biennium.

Measure Baseline

Value	Date	Description
66	6/30/2005	Number of historic markers approved in 2005
Measure Target Value	Date	Description
25	6/30/2007	An average of 25 next markers each year

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2004	16	19	9	7
2005	8	9	35	14
2006	8	21	10	7
2007	6	7	8	18
2008	7			

Explanatory Note

This extremely popular tourism and education program has placed approximately 2100 historical highway markers along Virginia highways in more than 75 years. Totally funded through grants and private sponsorships 2005 was the last year DHR had major TEA21 funding for new and replacement markers. Current targets are a challenge for DHR to work with community groups to leverage private funds for new markers.

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Service Area

Historic Resource Management

Objective

To increase knowledge and appreciation of Virginia's historic assets and how to use them

Measure #29

Number of participants reached by DHR education programs with themes emphasizing the rich diversity of Virginia's history and culture

Key Measure	Measure Type		Preferred Trend
	Outcome		Up

Measure Methodology

Agency records compiling audience reached through educational lectures, exhibits, conferences, or other programs and events coordinated, sponsored or cosponsored by DHR. Baseline is determined by the audience reached in the first year on the initiative through agency staff lectures, workshops, and other educational events. Target challenges the agency at a minimum to triple that result by leveraging agency efforts through the use of

partnerships, grants, and other one-time funds.

Measure Baseline

Value	Date	Description
2,000	6/30/2003	Audience number reached in first year of tracking
Measure Target Value	Date	Description
6,000	6/30/2007	Audience targeted through 2007 based on available agency resources

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2004	415	5,236	9,309	17,559
2005	391	6,806	6,194	3,045
2006	1,275	14,959	605	6,767
2007	361	11,930	545	1,194
2008	1,556			

Explanatory Note

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Service Area

Historic Resource Management

Objective

To increase knowledge and appreciation of Virginia's historic assets and how to use them

Measure #30

Historical highway markers that represent the rich diversity of Virginia's culture and history approved for placement on Virginia's highways

Key Measure	Measure Type		Preferred Trend
	Outcome		Up

Measure Methodology

Agency board meeting minutes. Baseline reflects the total number of markers identified as illustrating the rich diversity of Virginia's people and cultures in 2002 at the beginning of this initiative. By the close of 2005 we had added 47 new diversity markers on Virginia's highway. DHR targets completion of research, writing, editing and approval by the Board of Historic Resources an additional 30 markers reflecting diversity themes by the end of SFY 2008 (average 15 per year).

Measure Baseline

Value	Date	Description
209	6/30/2003	Total number in the first year of the initiative
Measure Target Value	Date	Description
314	6/30/2008	Adding 30 new diversity markers through 2008

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2004	5	7	3	2
2005	4	0	5	7
2006	6	15	3	2
2007	1	2	6	9
2008	4			

Explanatory Note

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Secretary 15 Natural Resources

Department of Historic Resources (423)

Service Area

Administrative and Support Services

Objective

Management Scorecard

Measure #31

Percentage of Compliance with the Governor's Management Scorecard

Key Measure	Measure Type		Preferred Trend
	Outcome		Maintain

Measure Methodology

The data source is the Governor's Management Scorecard. The calculation will be the percentage derived from the number of Meets Expectations ratings out of total categories (20)

dma

Measure Baseline

Value	Date	Description
95	6/30/2006	100% rating of Meets Expectations in all categories.
Measure Target Value	Date	Description
100	6/30/2007	100% rating Meets Expectations in all categories.

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2006	95	95	95	95
2007	95	95	95	100
2008	100			

Explanatory Note

All categories meet expectation except for T1, IT Planning. T1 is making progress. Website and IT accessibility plans have been completed. DHR is working through VITA to complete assessing and correcting security issues.

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Secreta	ary 15	Natu	ıral Resc	urces					mar
Depa	rtmen	t of En	vironn	nental	Qual	lity (44	0)		
<u>Objectiv</u>	rotectior <u>/e</u> process	n Permiti		effective	e, and	defensibl	e permits tha	t ar	re environmentally protective.
		unlined	permitte	ed landfi	lls clo	sed			
Key Meas	sure	Measure Outcon	71		ed Trend				
Measur	e Metho	dology							
The nu	mber of	facilities	s listed c	n DEQ's	old I	Unlined L	andfill spread	Ishe	eet is compared to the baseline (FY 2005).
Measur √alue	e Baseli		Date			Descriptio			
	0			6/30/20	005	Number	r (FY 2005)		
Measur √alue	e Target		Date	6/20/20	210	Descriptio			
	8	•		6/30/20	510	Numbel	r (FY 2010)		
leasure Year	Data Annual M	/leasure							
2005		0							

Explanatory Note

Target for FY 08 was 8

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Department of Environmental Quality (440)

Service Area

Land Protection Permitting

Objective

Timely processing of accurate, effective, and defensible permits that are environmentally protective.

Measure #2

Number of sites where human exposures to hazardous waste releases are determined to be under control

Key Measure Measure Type Preferred Trend
Outcome Up

Measure Methodology

Cumulative total of sites as reported in the EPA hazardous waste database (RCRAInfo) for target year is compared to the baseline (FY 2005).

Measure Baseline

Value	Date	Description
50	9/30/200	Number (Federal Fiscal Year 2005)
Measure Target Value	Date	Description
value	Date	Description
57	9/30/200	Number (Federal Fiscal Year 2008)

Measure Data

Year	Annual Measure		
1995	4		
1996	6		
1997	6		
1998	10		
1999	12		
2000	19		
2001	20		
2002	27		
2003	38		
2004	46		
2005	50		
2006	52		
2007	52		
2008			

Explanatory Note

Reporting period is the Federal Fiscal Year, which ends September 30. The next update is anticipated in October, 2007. FFY 2010 target number is being reviewed and it is expected to be revised by 12/31/07.

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Secret	ary 15	Natu	ral Reso	urces							mar
Depa	rtmen	t of En	vironm	nental	Qua	lity (44	10)				
<u>Objecti</u>	rotectior <u>ve</u>	n Compli					orcement.				
Measur	e #3										
Numbe	er of eva	luations	of unreg	gulated	waste	disposal	sites				
Key Mea	sure re Metho	Measure Output	Гуре		Preferre Up	ed Trend					
The O		e Disposa	al sprea	dsheet	is obta	ined, and	I the numb	per of	facilities is note	d and compa	ared to the
Measur Value	e Baseli	ne	Date			Descriptio					
	C			6/30/2	005	Numbe	r (FY 200	5)			
Measur Value	e Target		Date	6/30/2	010	Descriptio	on r (FY 2010	าง			
	15			0/30/2	.010	Numbe	1 (1 1 2010	<i>J)</i>			
Measure	Data										
Year	Annual N						I		1		
2005		0									
2006		7							_		
2008									_		

Explanatory Note

Target for FY 08 was 14.

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mar

Department of Environmental Quality (440)

Service Area

Land Protection Compliance and Enforcement

Objective

Clean contaminated sites

Measure #4

Number of acres of land certified complete through the Voluntary Remediation Program

Key Measure Measure Type Preferred Trend
Outcome Up

Measure Methodology

The cumulative totals are obtained from the Voluntary Remediation Program database maintained in the office, and compared to the baseline (calendar year 2004).

Measure Baseline

Micasare Dascille		
Value	Date	Description
1,979	12/31/2004	Number (CY 2004)
Measure Target		
Value	Date	Description
2,579	12/31/2010	Number (CY 2010)

Measure Data

Year	Annual Measure		
1996	16		
1997	74		
1998	233		
1999	382		
2000	815		
2001	904		
2002	1,068		
2003	1,803		
2004	1,945		
2005	2,086		
2006	2,227		
2007			
2008			

Explanatory Note

Reporting period is identified as the calendar year, ending December 31. Target for FY 08 was 2379. The next update is expected January, 2008.

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Department of Environmental Quality (440)

Service Area

Land Protection Outreach

Objective

Increase education, outreach and participatory opportunities

Measure #5

Number of Virginia Naturally partners

Key Measure Measure Type Preferred Trend
Outcome Up

Measure Methodology

Number of partners are determined from the on-line DEQ database, and compared to the baseline (calendar year 2004).

Measure Baseline

Value	Date	Description
370	12/31/2004	Number (CY 2004)
Measure Target Value	Date	Description
Value	Bate	Description
1,200	12/31/2010	Number (CY 2010)

Measure Data

Year	Annual Measure		
2004	370		
2005	575		
2006	680		
2007			
2008			

Explanatory Note

Reporting period is identified as the calendar year, ending December 31. Target for FY 08 was 1000. The next update is expected January, 2008.

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Secretary 15	Natural Resources	mar
Department o	f Environmental Quality (440)	

Service Area

Land Protection Planning and Policy

Objective

Provide proactive policy, comprehensive planning, and effective program development

Measure #6

Percentage of regional and local solid waste management planning units meeting the 25% recycling rate

Key Measure	Measure Type	Preferred Trend	
	Outcome		Up

Measure Methodology

The Recycling Rate Reports obtained from localities are used to determine the percentage of the 74 local units established in accordance with Section 10.1-1411 of the Virginia Waste Management Act, which achieve the recommended recycling rate. This is compared to the baseline (calendar year 2004).

Measure Baseline

Value	Date	Description
48	12/31/2004	% (CY 2004)
Measure Target Value	Date	Description
90	12/31/2010	% (CY 2010)

Measure Data

Year	Annual Measure		
2003	35		
2004	48		
2005	61		
2006	64		
2007			
2008			

Explanatory Note

Reporting period is identified as the calendar year, ending December 31. 95 SW recycling units compile and send recycling rate reports to central office by April of each year. These reports are evaluated and analyzed by central office. The next update is expected September, 2008.

Note: In CY 2006, section 10.1-1411 of Code of Virginia, establised a 2 tiered recycling mandate of 15% and 25%. Using the new mandate, percentage of solid waste units meeting their goals becomes 88% for CY 2006.

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Secretary 15	Natural Resources	mar
Department	of Environmental Quality (440)	
Service Area	Dormitting	

Water Protection Permitting

Objective

Timely processing of accurate, effective and defensible permits that are environmentally protective

Measure #7

Percentage of permits reissued prior to their expiration date

Key Measure	Measure Type		Preferred Trend	
	Outcome		Up	

Measure Methodology

Statewide totals are obtained from permit information in the CEDS database, then compared to the baseline (FY 2005).

Measure Baseline

Value	Date	Description
54.43	6/30/2005	Percentage (FY 2005)
Measure Target		
Value	Date	Description
90.00	6/30/2010	Percentage (FY 2010)

Measure Data

Year	Annual Measure		
2005	54.43		
2006	65.00		
2007	74.12		
2008			

Explanatory Note

Base revised to 54.43 % (was 95%) for FY 05 and target revised to 85% (was 99%) for FY 2008 to accurately reflect data for percentage of permits reissued prior to their expiration date. This revision was made at the request of program manager on Sep 19th 2007.

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Secretary 15		Natural Resources	mar
Departmer	nt of	Environmental Quality (440)	

Service Area

Water Protection Permitting

Objective

Timely processing of accurate, effective and defensible permits that are environmentally protective

Measure #8

Number of acres representing the net change in non-tidal wetlands acreage

Key Measure	Measure Type		Preferred Trend	
	Outcome		Maintain	

Measure Methodology

The measure reflects the annual difference between permitted impacts vs. acres compensated through creation, restoration and enhancement, and the purchase of credits at mitigation banks. Statewide totals are obtained from permit information entered into CEDS. The net loss in acres of existing wetlands through permitted activities is offset against the net resource gain in acreage or function and compared to the baseline (FY 2005). The measure is intended to focus on the state and national goals of no net loss of wetland acreage and function.

Measure Baseline

Value	Date	Description
87	6/30/2005	Number (CY 2005)
Measure Target Value	Date	Description
0	6/30/2010	Number (CY 2010)

Measure Data

Year	Annual Measure		
2005	87		
2006	113		
2007			
2008			

Explanatory Note

Reporting period is identified as the calendar year, ending December 31. The next update is expected January, 2008.

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Secretary	15	Natural Resources	mar
Departm	ent o	f Environmental Quality (440)	

Water Protection Compliance and Enforcement

Objective

Achieve certain, consistent, timely enforcement

Measure #9

Percentage of facilities in compliance with water permit requirements

Key Measure	Measure Type		Preferred Trend
	Outcome		Up

Measure Methodology

Using criteria set out by the Environmental Protection Agency and DEQ's CEDS database, calculate the number of facilities in significant noncompliance (SNC) during the fiscal year, and compare that to the universe of major facilities. Baseline year is Federal Fiscal Year 2005.

Measure Baseline

Value	Date	Description
93	9/30/2005	Percentage (Federal Fiscal Year 2005)
Measure Target Value	Date	Description
93	9/30/2010	Percentage (Federal Fiscal Year 2010)

Measure Data

Year	Annual Measure		
2005	93		
2006	93		
2007			
2008			

Explanatory Note

Reporting period is the Federal Fiscal Year, which ends September 30. The next update is anticipated in January 2008.

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Department of Environmental Quality (440)

Service Area

Water Protection Outreach

Objective

Increase education, outreach, and participatory opportunities

Measure #10

Number of educators attending environmental education professional development training programs

Key Measure	Measure Type	Preferred Trend	
	Outcome		Up

Measure Methodology

DEQ Office of Environmental Education data is used to determine progress and then compared to the baseline (calendar year 2004).

Measure Baseline

Value	Date	Description
2,000	12/31/2004	Number (CY 2004)
Measure Target Value	Date	Description
2,500	12/31/2010	Number (CY 2010)

Measure Data

Year	Annual Measure		
2004	2,000		
2005	1,200		
2006	1,485		
2007			
2008			

Explanatory Note

Reporting period is identified as the calendar year, ending December 31. Target for CY 2008 was 8000. The next update is expected February, 2008.

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Secretary 15	Natu	ral Resoul	rces		mar
Departmen	t of En	vironme	ental Qual	ity (440)	
			d participato	ry opportunities	
Measure #11				and the state of the SIR and the state of th	
Percentage rec	duction in	n discharg	es at wastev	water treatment facilities that received targeted program assi	stance.
Key Measure	Measure 1 Outcom	J.	Preferre Up	d Trend	
Nutrient discha	arge level s. Reduc	tions are	calculated us	efforts to optimize nutrient removal are determined and comp sing before and after VPDES permit discharge monitoring da	
Measure Baseli Value	ne	Date		Description	
0)	6	6/30/2005	n/a (data not available)	
Measure Target Value		Date		Description	

Percentage (FY 2008)

Measure Data

10

Year	Annual Measure		
2007			
2008			

6/30/2010

Explanatory Note

Note: This is a new initiative. The measure was written in anticipation of the new requirements for nutrient removal and the need for facilities to improve performance in this area. Since the performance measure was written the requirements for nutrient removal requirements have moved from the individual plant permits to the basin wide general permits. Under these general permits facilities have received waste load allocations and have until August 1, 2007 to submit plans on how they intend to comply with the requirements. The result has been that most facilities have been hesitant to begin making adjustments to plant operations until they knew what limits they were going to have to meet. Treatment systems use biological processes and it can take several months before the impact of process adjustments is fully apparent. DEQ anticipates generating comparative during FY2008.

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Year	Annual Measure		
2006	10		
2007	14		
2008			

Explanatory Note

Target for FY 2008 was 20

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Secretary 15	Natural Resources	mar
Denartmer	nt of Environmental Quality (440)	

Water Protection Planning and Policy

Objective

Provide proactive policy, comprehensive planning, and effective program development

Measure #13

Number of waters removed from the Environmental Protection Agency's Impaired Waters List

Key Measure	Measure Type	Preferred Trend
	Outcome	Up

Measure Methodology

DEQ provides EPA with periodic summaries of TMDL development progress. Implementation of TMDL plans has begun to increase. Water quality monitoring data is used to assess compliance with Water Quality Standards and compared to the baseline, measured on 6/30/2005. Note: The 2002 Virginia Impaired Waters List contained 1,430 waters. Despite the removal of 262 waters from the List by FY 2005, the overall number of impaired waters increased to 1,712 by FY 2006. Some of the waters that remain on the 2002 List will not have TMDLs completed until after 2010, with at least partial standards attainment expected by 2020. The schedule for fully or partially removing waters from the List is as follows: FY 2010 (total 700); by FY 2014 (total 900); and by 2020 (total 1,289). This data is based upon the expectation that waters will be at least partially restored to meeting water quality standards within 10 years of completing a TMDL. The Chesapeake Bay and Virginia Waters Clean-Up Plan (January 2007), developed pursuant to HB 1150 (2006) recognizes both fully and partially restored waters.

Measure Baseline

Value	Date	Description
262	6/30/2005	Number (FY 2005)
Measure Target Value	Date	Description
value	Date	Description
700	6/30/2010	Number (FY 2010)

Measure Data

Year	Annual Measure		
2005	262		
2006	301		
2007	298		
2008	628		

Explanatory Note

358 was the target for FY 08. Target for FY 08 was revised to 600 to be uniform with HB 1150 (2006) that recognizes both fully and partially restored waters.

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Secretary	15	Natural Resources	mar
Departm	ent of	f Environmental Quality (440)	

Water Protection Monitoring and Assessment

Objective

Enhance monitoring and assessment

Measure #14

Number of watersheds for which an assessment of surface water assessment has been conducted

Key Measure	Measure Type		Preferred Trend
	Outcome		Up

Measure Methodology

Data Source and Calculation: Using 305(b) Water Quality Assessment Reports and DEQ databases, determine the number of watersheds which have been assessed. The baseline data was collected during 2005. Although preliminary watershed analysis described 1275 watersheds in Virginia the final delineation of 1247 watersheds better represents the number of watersheds that are shared by Virginia and surrounding states. Note: An assessment of surface water quality in each of the 1247 watersheds in Virginia is required between years 2002 – 2020. The target for assessing water quality for FY 2010 is 1175 watersheds.

Measure Baseline

Value	Date	Description
873	6/30/2005	Number (FY 2005)
Measure Target Value	Date	Description
1,175	6/30/2010	Number (FY 2010)

Measure Data

Year	Annual Measure		
2005	873		
2006	1,093		
2007	1,093		
2008			

Explanatory Note

Target for FY 08 was 900.

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Department of Environmental Quality (440)

Service Area

Air Protection Permitting

Objective

Timely processing of accurate, effective and defensible permits that are environmentally protective

Measure #15

Number of tons of emissions from major sources mitigated through the permitting process

Key Measure	Measure Type		Preferred Trend
	Outcome		Up

Measure Methodology

Using information submitted in permit applications and engineering calculations, determine the difference between a new major (Title V) source's potential to emit (24 hrs/day, 7 days/week, 52 weeks/year or 8760 hours) and its permitted limit (allowable emissions). Compare this to the baseline (FY 2005 data).

Measure Baseline

Value	Date	Description
6,353	6/30/2005	Number (FY 2005)
Measure Target Value	Date	Description
6,353	6/30/2010	Number (FY 2010)

Measure Data

Year	Annual Measure		
2005	6,353		
2006	6,353		
2007	6,353		
2008			

Explanatory Note

Target for FY 2008 was 6353. Updates are expected six months following the fiscal year end. Next update is expected in December 2008.

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Secretary 15	Natural Resources	mar
Denartmen	t of Environmental Quality (440)	

Air Protection Compliance and Enforcement

Objective

Achieve certain, consistent, timely, enforcement

Measure #16

Percentage of full compliance evaluations performed, compared to the annual compliance monitoring plan

Key Measure	Measure Type		Preferred Trend
	Output		Up

Measure Methodology

Data related to the number of inspections is obtained from the agency's comprehensive environmental database (CEDS) and compared to the baseline year (Federal FY 2005).

Measure Baseline

Value	Date	Description
92.5	9/30/2005	92.5% (FFY 2005)
Measure Target Value	Date	Description
95.0	9/30/2010	95% (FFY 2010)

Measure Data

Year	Annual Measure		
2004	75.4		
2005	92.5		
2006	99.3		
2007			
2008			

Explanatory Note

Reporting period is the Federal Fiscal Year, which ends September 30. Target for FFY 2008 was 95%. The next update is anticipated in November, 2007.

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Secretary 15	Natural Resources	mar
Department o	f Environmental Quality (440)	

Air Protection Compliance and Enforcement

Objective

Achieve certain, consistent, timely, enforcement

Measure #17

Percentage of eligible, registered vehicles in nonattainment areas that were inspected

Key Measure	Measure Type	Preferred Trend	
	Outcome	Up	

Measure Methodology

Data relating to the number of inspections is obtained from the agency's comprehensive environmental database (CEDS) and compared to the baseline year (FY 2004).

Measure Baseline

Value	Date	Description
46	6/30/2004	Percentage (FY 2004)
Measure Target	Date	Description
value	Date	Description
46	6/30/2010	Percentage (FY 2010)

Measure Data

Year	Annual Measure		
2004	46.00		
2005	46.01		
2006	45.42		
2007	45.61		
2008			

Explanatory Note

Data relating to the number of inspections is obtained from the agency's comprehensive environmental database (CEDS) is being formatted. The next update is expected in September 2007.

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Measure Data

Year	Annual Measure		
2005	197		
2006	282		
2007	363		
2008			

Explanatory Note

Target for FY 2008 was 300

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Department of Environmental Quality (440)

Service Area

Air Protection Planning and Policy

Objective

Develop and implement all necessary plans, policies, and related programs necessary to improve air quality in the Commonwealth and provide cleaner air for its citizens

Measure #19

We will reduce the annual number of days when ozone levels are above the 8-hour ozone standard.

Key Measure	Measure Type	Preferred Trend	
X	Outcome		Down

Measure Methodology

Ambient ozone concentrations are recorded continuously during the summer months by the agency's ozone monitoring network. To determine performance, the annual monitoring report and the ozone monitoring network data is used to determine the number of days when ozone levels are above the 8-hour ozone standard, then compared to the baseline (measured during calendar year 2003).

Measure Baseline

Value	Date	Description
73	12/31/2003	Number (CY 2003)
Measure Target Value	Date	Description
37	12/31/2010	Number (CY 2010)

Measure Data

Year	Annual Measure		
1995	146		
1996	36		
1997	157		
1998	286		
1999	263		
2000	41		
2001	149		
2002	268		
2003	73		
2004	41		
2005	39		
2006	66		
2007			
2008			

Explanatory Note

Target for CY 2008 was 37. Reporting period is identified as the calendar year, ending December 31. The next update is expected February, 2008.

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Secreta	ry 1	5	Natur	al Resourc	ces		m	ar
_		_			_	 	(445)	

Department of Environmental Quality (440)

Service Area

Air Protection Monitoring and Assessment

Objective

Enhance monitoring and assessment

Measure #20

Number of micrograms per cubic meter of particulate matter collected

Key Measure	Measure Type	Preferred Trend	
	Outcome		Down

Measure Methodology

Determine the average fine particulate concentrations at all Virginia monitors, which record ambient concentrations throughout the year using the agency's fine particulate matter monitoring network. Data from the FPM monitoring network and annual monitoring report will be reviewed and compared to the baseline measured during calendar year 2003.

Measure Baseline

Value	Date	Description
13.1	12/31/2003	Number of micrograms per cubic meter (CY 2003)
Measure Target Value	Date	Description
12.45	12/31/2010	Number of micrograms per cubic meter (CY 2010)

Measure Data

Year	Annual Measure		
2003	13.1		
2004	13.2		
2005	14.0		
2006	12.7		
2007			
2008			

Explanatory Note

Reporting period is identified as the calendar year, ending December 31. Target for CY 2008 was 12.45 The next update is expected February, 2008.

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Secretary	15		Natural Resources	mar
		_		

Department of Environmental Quality (440)

Service Area

Financial Assistance for Environmental Resources Management

Objective

Enhance monitoring and assessment

Measure #21

Number of stream miles assessed through financial assistance to volunteer monitoring organizations

Key Measure	Measure Type		Preferred Trend
	Outcome		Up

Measure Methodology

Determine the number of stream miles monitored by volunteer monitoring organizations using data primarily from samples collected by citizens. Measurement occurs as of April 1 of even-numbered years, and reported in 305(b) Water Quality Assessment Reports and DEQ databases. This data is compared to the baseline level reported at the end of FY 2002.

Measure Baseline

Value	Date	Description
0	6/30/2002	Number (FY 2002)
Measure Target Value	Date	Description
3,000	6/30/2010	Number (FY 2010)

Measure Data

Year	Annual Measure		
2002	0		
2003			
2004	0		
2005			
2006	81		
2007	1,356		
2008			

Explanatory Note

FY 2008 target changed to 2000 (was 1500) to accurately reflect data for number of stream miles assessed through financial assistance to volunteer monitoring organizations. Language was revised in measure methodology ("monitored" instead of "assessed" and "reported" instead of "per review"). This revision was done on Sep 19th 07 per request from program manager.

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Secretary 15 Natural Resources	mar
Department of Environmental Quality (440)	
Service Area	
Financial Assistance for Environmental Resources Management	

Objective

Clean contaminated sites

Measure #22

Number of identified tire piles cleaned up

Key Measure	Measure Type Preferred Tren		Preferred Trend
	Outcome		Up

Measure Methodology

Review data available in DEQ's waste tire database and compare it to the baseline (FY 2005).

Measure Baseline

Value	Date	Description
996	6/30/2005	996 (FY 2005)
Measure Target	Data	December
Value	Date	Description
1,058	6/30/2010	1,058 (FY 2010)

Measure Data

Year	Annual Measure		
2004	762		
2005	996		
2006	1,048		
2007			
2008			

Explanatory Note

Due to neccessary processing and reviewing in DEQ's waste tire database updates are expected nine months after fiscal year end. The next update will be in April 2008.

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Secretary 15	Natural Resources	mar
Department o	f Environmental Quality (440)	

Financial Assistance for Environmental Resources Management

Objective

Clean contaminated sites

Measure #23

Percentage of newly discarded tires that are recycled

Key Measure	Measure Type Preferred Trend		Preferred Trend
	Outcome		Up

Measure Methodology

Review data available in DEQ's waste tire database, and compare results with baseline data collected during calendar year 2005.

Measure Baseline

Value	Date	Description
95	12/31/2005	Percentage (CY 2005)
Measure Target		
Value	Date	Description
95	12/31/2010	Percentage (CY 2010)

Measure Data

Year	Annual Measure		
2004	90.0		
2005	95.0		
2006	96.3		
2007			
2008			

Explanatory Note

Target for CY 2008 was 95%. Due to neccessary processing and reviewing in DEQ's waste tire database updates are expected six months after calendar year end. The next update will be in June 2008.

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Secreta	tary 15 Natural Resources					mar			
Department of Environmental Quality (440)									
Objective Proactive	water l ve ve policy		Revolving ehensive pl			ants e program deve	elopment		
Measur		_							
Percer	ntage of	Revolvin	g Loan Fur	nds directe	ed to proje	cts impacting w	aters considere	d "Impaired	
Key Mea	Outcome								
	e Metho								
•	the VCW measure		nual Repor	t, determii	ne the per	centage of func	ls directed to the	ese projects.	Note: this is
Measur Value	e Baselii	ne	Date		Descriptio				
	0)	6/	30/2005	n/a (No	data available	yet)		
Measur Value	e Target 70		Date 6/	30/2010	Description Percent	on tage (FY 2010)			
						_ ,			
Measure	Data								
Year	Annual M						1		
2006		73							
2007		84							
2008									

Explanatory Note

Target for FY 2008 was 60%

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mar

Department of Environmental Quality (440)

Service Area

Financial Assistance for Coastal Resources Management

Objective

Provide proactive policy, comprehensive planning, and effective program development

Measure #25

Percentage of Federal Coastal Zone funds awarded in accordance with identified priorities

Key Measure	Measure Type	Preferred Trend
	Outcome	Maintain

Measure Methodology

Compare the current assessment of priorities across nine different coastal management areas and the 5-year funding strategy based on stakeholder input, both submitted to the Office of Ocean and Coastal Resources Management at NOAA, to actual performance (baseline data collected during 2001). These management areas include wetlands, public access, cumulative and secondary impacts of coastal growth and development, marine debris, ocean resources, aquaculture, energy and government facility siting and coastal hazards. The funding strategy is based on stakeholder input and addresses the highest priority needs where new enforceable policies could be developed.

Measure Baseline

Value	Date	Description
100	12/31/2001	Percentage (CY 2001)
Measure Target Value	Date	Description
100	12/31/2008	Percentage (CY 2010)

Measure Data

Year	Annual Measure		
2001	100		
2002	100		
2003	100		
2004	100		
2005	100		
2006	100		
2007			
2008			

Explanatory Note

Target for CY 2008 was 100%. Reporting period is identified as the calendar year, ending December 31. The next update is expected January, 2008.

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Secretary 15	Natur	al Resource	s					mar
Department	t of Env	rironmen	tal Qual	ity (440)	ı			
iervice Area Financial Assistance for Coastal Resources Management <u>Objective</u> Restore underwater habitats on Virginia Eastern shore								
Measure #26								
Number of acre	es of subr	merged aqu	atic vege	tation plante	d			
Key Measure	Xey Measure Measure Type Preferre Output Up			d Trend				
Measure Method	dology							
The cumulative reports receive 2006.								
Measure Baseliı ∕alue		Date		Description				
0		6/3	0/2006	Number (F	Y 2006)			
Measure Target Value 30		Date	0/2010	Description	V 2010)			
30		0/3	0/2010	Number (F	1 2010)			
leasure Data Year Annual M	Mooguro							

Explanatory Note

Target for FY 2008 was 30

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Measure Data

Year	Annual Measure		
2005	301		
2006	303		
2007	304		
2008			

Explanatory Note

Target for FY 2008 was 317. The target was adjusted to reflect a more realistic and attainable goal for FY 2010.

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Department of Environmental Quality (440)

Service Area

Virginia Water Quality Improvement Fund

Objective

Improve and protect water quality, especially in the Chesapeake Bay and its tidal rivers

Measure #28

We will reduce the annual number of pounds of nitrogen nutrients discharged from significant point sources in the Chesapeake Bay watershed.

mar

Key Measure M		Measure Type		Preferred Trend
X		Outcome		Down

Measure Methodology

Pounds of nutrients discharged each year is obtained from permit data available in CEDS, annual WQIF reports, CBP Watershed Model, and other sources. It is then compared to the baseline data, collected during calendar year 2004. Note: The Chesapeake Bay performance measure contained in the DEQ Service Area Plan includes multi-year goals, but also several interim short-term goals. The initial interim 2008 goal reflects minimal reductions in nutrients since construction of the needed facilities can take 3 to 5 years, especially at the larger treatment plants. Significant reductions are targeted for 2011 in the schedule of compliance for the Bay Watershed river basins. These reductions would result in a discharge target of 21.79 million pounds of nitrogen in CY 2011.

Measure Baseline

Value	Date	Description
25.73	12/31/2004	Number in millions (CY 2004)
Measure Target Value	Date	Description
value	Date	Description
22.29	12/31/2010	Number in millions (CY 2010)

Measure Data

Year	Annual Measure		
1995	35.20		
1996	35.50		
1997	30.90		
1998	28.80		
1999	28.90		
2000	29.10		
2001	28.60		
2002	28.60		
2003	26.50		
2004	25.73		
2005	24.93		
2006	24.22		
2007			
2008			

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Explanatory Note

This Chesapeake Bay performance measure includes several interim short-term goals. The initial interim 2008 goal reflects minimal reductions in nutrients since construction of the needed facilities can take 3 to 5 years, especially at the larger treatment plants. Significant reductions are targeted for 2011 in the schedule of compliance for the Bay Watershed river basins, These reductions would result in a discharge target of 21.79 million pounds of nitrogen in CY 2011. Reporting period is identified as the calendar year, ending December 31. The next update is expected July, 2008. Target for 2008 was 24.75.

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Department of Environmental Quality (440)

Service Area

Virginia Water Quality Improvement Fund

Objective

Improve and protect water quality, especially in the Chesapeake Bay and its tidal rivers

Measure #29

We will reduce the annual number of pounds of phosphorus nutrients discharged from significant point sources in the Chesapeake Bay watershed.

Key Measure	Measure Type	Preferred Trend
X	Outcome	Down

Measure Methodology

Pounds of nutrients discharged each year is obtained from permit data available in CEDS, annual WQIF reports, CBP Watershed Model, and other sources. It is then compared to that collected during the baseline period, calendar year 2004. Note: This performance measure includes long- term goals as well as several interim short-term goals. The initial interim 2008 goal reflects minimal reductions in nutrients since construction of the needed facilities can take three to five years, especially at the larger treatment plants. Significant reductions are targeted for CY 2011 in the schedule of compliance for the Chesapeake Bay watershed river basins. These reductions would result in a discharge target of 1.82 million pounds of phosphorus in CY 2011.

Measure Baseline

Value	Date	Description
2.24	12/31/2004	Number in millions (CY 2004)
Measure Target Value	Date	Description
1.82	12/31/2010	Number in millions (CY 2010)

Measure Data

Year	Annual Measure		
1995	2.41		
1996	2.46		
1997	2.28		
1998	2.42		
1999	2.15		
2000	2.32		
2001	2.29		
2002	2.59		
2003	2.49		
2004	2.24		
2005	2.05		
2006	1.79		
2007			
2008			

Explanatory Note

This performance measure includes long- term goals as well as several interim short-term goals. The initial interim 2008 goal reflects minimal reductions in nutrients since construction of the needed facilities can take three to five years, especially at the larger treatment plants. Significant reductions are targeted for CY 2011 in the schedule of compliance for the Chesapeake Bay watershed river basins. These reductions would result in a discharge target of 1.82 million pounds of phosphorus in CY 2011.Reporting period is identified as the calendar year, ending December 31. The next update is expected July, 2008. Target for year 2008 was 2.14.

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Department of Environmental Quality (440)

Service Area

Petroleum Tank Reimbursement

Objective

Clean contaminated sites

Measure #30

Number of petroleum sites cleaned up annually

Key Measure Measure Type Preferred Trend
Outcome Up

Measure Methodology

The Comprehensive Environmental Data System (CEDS) database is used to determine the number of petroleum sites cleaned up, then compared to the baseline levels, measured during calendar year 2005.

Measure Baseline

Value	Date	Description
1,639	12/31/2005	Number (CY 2005)
Measure Target Value	Date	Description
1,300	12/31/2010	Number (CY 2010)

Measure Data

Year	Annual Measure		
1995	1,165		
1996	901		
1997	1,072		
1998	1,356		
1999	1,394		
2000	1,837		
2001	2,037		
2002	1,396		
2003	1,456		
2004	1,670		
2005	1,639		
2006	1,680		
2007			
2008			

Explanatory Note

Reporting period is identified as the calendar year, ending December 31. Target for FY 08 was 1300. The next update is expected February, 2008.

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Measure Data

Year	Annual Measure		
2005	100		
2006	100		
2007	100		
2008			

Explanatory Note

Target for FY 2008 was 100%

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Secretary 15	Natural Reso	urces			mar
Departmen	t of Environm	nental Qual	ity (44	0)	
Service Area nformation Te	chnology Service	s			
<u>Objective</u> Maximize use (of technology to	create efficien	cies		
Measure #32					
Number of diff other data sys		ntal data flows	transmit	ed between the Department of Environmental Qua	ality and
Key Measure	Measure Type	Preferre	d Trend		
	Outcome	Up			
Measure Metho	dology				
FY 2005. Data and include the	a transmittal syst e Air Quality Syst	ems include tr ems (AQS), F	ansmissi acilities F	ed and compared with that recorded during the basens to and from the Environmental Protection Age Registry System (FRS), National Emissions Invented are transmissions from air monitoring stations	ncy, ory
Measure Baseli /alue	i ne Date		Descriptio	n	
	5	6/30/2005		(FY 2005)	
Measure Targe	t Date		Descriptio	1	
(9	6/30/2010		(FY 2010)	
leasure Data					
Year Annual i	Measure				

Year	Annual Measure		
2005	5		
2006	8		
2007	9		
2008	10		

Explanatory Note

Target for FY 2008 was 9

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Virginia Museum of Natural History (942)

Service Area

Collections Management and Curatorial Services

Objective

Provide collections management, preservation, care, and accessibility to protect the long-term integrity of specimens and artifacts, as well as their associated data documentation.

Measure #1

Percentage of specimens monitored for pest infestation and excessive heat and humidity fluctuations

Key Measure	Measure Type	Preferred Trend
	Output	Up

Measure Methodology

Data is collected monthly

Measure Baseline

Value	Date	Description
25	6/30/2005	In FY 2005, 25% of risk factors identified, documented and
		addressed within 30 days

Measure Target

Value	Date	Description
50	6/30/2008	50% of risk factors will be addressed within 30 days in FY 2008

Measure Data

Year	Annual Measure		
1996	15		
1997	15		
1998	15		
1999	15		
2000	25		
2001	25		
2002	25		
2003	25		
2004	25		
2005	25		
2006	100		
2007	100		
2008			

Explanatory Note

Monitoring of the environment is carried out on a weekly basis. Any fluctuations in humidity and temperature are addressed by changes to the HVAC system. Responses to such changes are typically made within 7 days.

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Collections Management and Curatorial Services

Objective

Develop a web-accessible collections and scientific library database that enables scientists and educators to find information and perform research.

Measure #2

Percentage of data entered into Re:Discovery collections database

Key Measure	Measure Type	Preferred Trend
	Output	Up

Measure Methodology

Software application is installed and contains all necessary fields and functions but no data has been converted and entered in FY 2005

Measure Baseline

Value	Date	Description
0	6/30/2005	Software application not completed in FY 2005
Measure Target Value	Date	Description
50	6/30/2008	50% of collections data converted into collections database in FY 2008

Measure Data

Year	Annual Measure		
2005	0		
2006	0		
2007	50		
2008			

Explanatory Note

50% complete as of June 30, 2007.

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Virginia Museum of Natural History (942)

Service Area

Education and Extension Services

Objective

Provide natural history-related retail products to customers in the museum giftshop and website visitors.

Measure #3

Amount of revenue generated through retail sales

Key Measure	Measure Type	Preferred Trend
	Outcome	Up

Measure Methodology

Total revenue deposits from retail sales during year.

Measure Baseline

Value	Date	Description
11,197	6/30/2005	Total revenue generated for FY2005 was \$11,197.
Measure Target	Date	Description
68.705	6/30/2008	Revenue generated increases to \$68,705 in FY 2008.

Measure Data

Year	Annual Measure		
1999	79,500		
2000	73,169		
2001	63,327		
2002	9,263		
2003	13,317		
2004	12,309		
2005	11,197		
2006	26,664		
2007	40,134		
2008			

Explanatory Note

Revenues generated in gift shop sales increased to \$40,134 in fiscal year 2007.

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Secretary	15	Natural Resources	mar
Virginia	Muse	um of Natural History (942)	
Service Are		ancies Comises	

Education and Extension Services

Objective

Develop meaningful education programs that are aligned with state and national education standards and trends.

Measure #4

Percentage of program evaluations with overall rating of

Key Measure	Measure Type		Preferred Trend
	Outcome		Up

Measure Methodology

Percentage based on program evaluations and numbers served

Measure Baseline

Value	Date	Description
85	6/30/2005	85% program evaluations are rated good or better in FY2005.
Measure Target Value	Date	Description
90	6/30/2008	90% program evaluations are rated good or better in FY2008.

Measure Data

Year	Annual Measure		
2005	85		
2006	96		
2007	91		
2008			

Explanatory Note

Based on 118 evaluations received from teachers and group leaders participating in in-house programs, outreach, or Professional Development workshops.

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Education and Extension Services

Objective

Develop well-designed and maintained exhibits which are emotionally charged, immersive, well-paced, dramatic, social and grounded in content.

Measure #5

Percentage of exhibit evaluations with overall rating of

Key Measure	Measure Type	Preferred Trend	t
	Outcome	Up	

Measure Methodology

On-site surveys conducted by staff and volunteers.

Measure Baseline

Value	Date	Description
85	6/30/2005	85% exhibit evaluations rated good or better in FY2005.
Measure Target Value	Date	Description
90	6/30/2008	90% rated exhibit evaluations are rated good or better in FY2008.

Measure Data

Year	Annual Measure		
2005	85		
2006	98		
2007	92		
2008			

Explanatory Note

Based on 321 responses to survey questions about exhibits on kiosh in museum.

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Virginia Museum of Natural History (942)
Samilas Area
Service Area Education and Extension Services Objective Develop text, electronic, and web-based publications and educational materials. Measure #6
Number of publications produced and distributed annually.
Key Measure Type Preferred Trend Output Up
Measure Methodology
Count number of text, electronic, educational, and scientific documents produced.
Measure Baseline Value Date Description
20 6/30/2005 20 publications produced in FY 2005.
Measure Target Value Date Description
24 6/30/2008 24 publications produced in FY 2008.
Measure Data Year Annual Measure 2005 20
2006 23 2007 25

Explanatory Note

2008

Actual publications produced from text, electronic, educational and scientific documents.

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Virginia Museum of Natural History (942)

Service Area

Operational and Support Services

Objective

Retain existing volunteers and recruit new volunteers

Measure #7

Number of active Volunteers

Key Measure Measure Type Preferred Trend
Outcome Up

Measure Methodology

100

Number of volunteers supporting Museum programs

Measure Baseline

Value	Date	Description
75	6/30/2005	75 active volunteers in FY 2005
Measure Target Value	Date	Description

100 active volunteers in FY 2008

Measure Data

Year	Annual Measure		
2000	57		
2001	43		
2002	39		
2003	89		
2004	144		
2005	75		
2006	75		
2007	232		
2008			

6/30/2008

Explanatory Note

The number of active volunteers increased to 232 in FY2007 due to the opening of the new museum facility.

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Secretary	15	Natural Resources	mar
Virginia	Muse	um of Natural History (942)	

Operational and Support Services

Objective

Provide Information Technology support services to enhance the museum programs

Measure #8

Number of technology-based training opportunities offered to staff

Key Measure	Measure Type	Preferred Trend
	Output	Up

Measure Methodology

Museum offers technology-based training opportunities

Date

Measure Baseline

Value

0	6/30		No technology based training opportunities are offered to staff members in FY 2005
		members in FY	2005
Measure Target			
Value	Date	Description	
5	6/30	/2007 Offer five (5) ted	chnology based training opportunities to staff

members annually in FY 2007

Description

Measure	Data

Year	Annual Measure			
2006	4			
2007	5			
2008				

Explanatory Note

We provided tech training for all employees for voice mail, phone usage, and an administrative session to a select group. ProSight training to one person and offered the knowledge center to all employees for training at their discretion.

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Virginia Museum of Natural History (942)

Service Area

Operational and Support Services

Objective

Provide a safe and secure environment for the museum visitors and staff

Measure #9

Percentage of operating days that Museum operates accident-free for visitors and staff

Key Measure Measure Type Preferred Trend
Outcome Up

Measure Methodology

Incident reports

Measure Baseline

Value Date Description

90 6/30/2005 90% of operating days accident and incident free in FY 2005

Measure Target

Value Date Description

95 6/30/2008 95% of operating days accident and incident free in FY 2008

Measure Data

Year	Annual Measure		
1995	97		
1996	95		
1997	98		
1998	100		
1999	95		
2000	91		
2001	94		
2002	96		
2003	95		
2004	95		
2005	90		
2006	98		
2007	100		
2008			

Explanatory Note

There were no compensable accidents at the museum in FY2007.

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Virginia Museum of Natural History (942)

Service Area

Operational and Support Services

Objective

Provide meaningful education and exhibit programs to support life-long learning opportunities for the citizens of the Commonwealth.

Measure #10

We will increase annual museum attendance.

Key Measure Ty		Measure Type	Preferred Trend
)	X	Outcome	Up

Measure Methodology

Attendance records kept by the Reception Desk or at special events

Measure Baseline

Value	Date	Description
15,893	6/30/2005	Annual attendance for FY 2005 was 15,893

Measure Target

Value	Date	Description
70,000	6/30/2008	We will increase annual attendance to 70,000 in FY 2008

Measure Data

Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
2000	6,400	10,654	7,721	9,833
2001	6,744	13,806	10,080	8,902
2002	8,949	7,755	7,631	9,132
2003	6,606	5,879	6,419	9,842
2004	3,927	8,537	5,617	4,694
2005	4,494	5,437	2,670	3,292
2006	5,517	2,989	2,643	3,030
2007	4,657	3,723	5,850	13,970
2008	15,645			

Explanatory Note

Years prior to 2003 included attendance at the two branch locations which had free admission. Low attendance for the first three quarters of 2007 reflect the delay in opening of the new museum. Total for 2007 was 28,200.

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Operational and Support Services

Objective

Provide meaningful education and exhibit programs to support life-long learning opportunities for the citizens of the Commonwealth.

Measure #11

Number of Museum members

Key Measure Type Preferred Trend
Outcome Up

Measure Methodology

Membership records from Blackbaud

Measure Baseline

Value	Date	Description
458	6/30/2005	458 members in FY 2005

Measure Target

Value	Date	Description
1,000	6/30/2008	Increase membership to the Museum to 1000 by FY 2008

Measure Data

Year	Annual Measure		
2004	267		
2005	458		
2006	430		
2007	658		
2008			

Explanatory Note

At the end of FY2007 museum membership was 658.

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Operational and Support Services

Objective

Increase revenue from contributed or grant support from individuals, corporations, foundations and range of public sector sources and rental of Museum facilities

Measure #12

Amount of contributed support

Key Measure Measure Type Preferred Trend

Outcome Up

Measure Methodology

Exhibit and special event sponsorships

Measure Baseline

Value	Date	Description
2,000	6/30/2005	\$2,000 in FY 2005

Measure Target

Value	Date	Description
15,000	6/30/2008	\$15,000 in FY 2008

Measure Data

Year	Annual Measure		
2004	4,450		
2005	2,000		
2006	8,380		
2007	46,034		
2008			

Explanatory Note

Based on actual contributed or grant support for exhibits and special events. The increase over and above the target is due to having a Development Officer in place since the target was set.

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Secretary 15 Natural Resources	mar
Virginia Museum of Natural History (942)	
Service Area	
Operational and Support Services	
<u>Objective</u>	
To ensure that resources are used efficiently and programs are managed effectively, and in a manner cor with applicable state and federal requirements.	ısistent

Measure #13

Percent of Governor's Management scorecard categories marked as meets expectations for the agency

Key Measure	Measure Type		Preferred Trend
	Outcome		Up

Measure Methodology

Management Scorecard grades agencies on five criteria: Human Resource Management, Government Procurement, Financial Management, Technology, and Performance Management.

Measure Baseline

Value	Date	Description
100	6/30/2005	All areas meet expectations.
Measure Target Value	Date	Description
100	6/30/2007	All areas meet expectations.

Measure Data

Year	Annual Measure		
2005	100		
2006	90		
2007	90		
2008			

Explanatory Note

We are still progressing on the SWAN goal and Enterprise Collaboration & Improvement.

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Virginia Museum of Natural History (942)

Service Area

Scientific Research

Objective

Build collections through appropriate research.

Measure #14

Number of specimens added to Museum collections

Key Measure	Measure Type	Preferred Trend
	Outcome	Up

Measure Methodology

Acquisitions of appropriate specimen and output of prepared specimens from the laboratory.

Measure Baseline

Value	Date	Description	
3,500	6/30/2005	3,500 specimens added curated and maintained by the Museum and are accessible to scientists in FY 2005.	
		and are accessible to scientists in FT 2005.	
Measure Target			
Value	Date	Description	
5,000	6/30/2007	Increase specimens in Museum collections by 5,000 appropriate	

specimens each year which are curated and maintained.

Measure Data

Year	Annual Measure		
2005	3,500		
2006	14,508		
2007	6,630		
2008			

Explanatory Note

The data is constantly gathered as specimens come into the museum and are then entered into the database on Re:Discovery.

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Virginia Museum of Natural History (942)

Service Area

Scientific Research

Objective

Be the premier resource in understanding Virginia's natural heritage within a global context in ways that are relevant to the citizens of the Commonwealth.

Measure #15

We will increase the number of scientific collaborations

Key Measure		Measure Type		Preferred Trend	
X		Outcome		Up	

Measure Methodology

Data is collected during the year as we publish scientific articles and meeting abstracts with collaborators. It is also derived from information input into our collections catalogs. The total used is the total number of collaborations with various agencies during the year.

Measure Baseline

Value	Date	Description	
5	6/30/2005	Collaborate with five State Agencies, Federal Agencies and	
		Universities to conduct scientific research in FY 2005	
Measure Target Value	Date	Description	
12	6/30/2007	We will collaborate with twelve State Agencies, Federal Agencies and Universities to conduct scientific research in FY 2007	

Measure Data

Year	Annual Measure		
2005	6		
2006	13		
2007	13		
2008			

Explanatory Note

Numbers of collaborations and collabrators names are recorded based on any current memoranda of understanding that are in operation and on publications, abstracts and talks given in the year.

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Virginia Museum of Natural History (942)

Service Area

Scientific Research

Objective

Operate scientific labs that are visitor friendly and provide public education by encouraging interaction with Museum visitors.

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Measure #16

Number of hours that laboratories are available for public viewing each week

Key Measure Measure Type Preferred Trend
Outcome Up

Measure Methodology

Hours Labs are available for public viewing

Measure Baseline

Value Date Description

1 6/30/2005 Visitor access to laboratories is limited to a small number of exclusive behind the scenes tours in FY2005.

Measure Target

Value Date Description

35 6/30/2008 Vertebrate Paleontology and Archaeology laboratories are operational and visible to public 35 hours each week in FY 2008.

Measure Data

Year	Annual Measure		
2005	1		
2006	1		
2007	30		
2008			

Explanatory Note

Based on hours when staff and volunteers are working in any of the labs.

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